



StreetGames UK

**TRUSTEES' REPORT
AND FINANCIAL STATEMENTS**

FOR THE YEAR ENDED 31 MARCH 2022

Charity Number: 1113542
Company Number: 5384487
OSCR Number: SC046149



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Legal and Administrative Information

COMPANY REGISTRATION NUMBER

5384487

CHARITY NUMBER

1113542

SCOTTISH CHARITY NUMBER

SC046149

REGISTERED OFFICE

61 Mosley Street
4th Floor
Woolwich House
Manchester, M2 3HZ
0161 707 0782

TRUSTEES AND DIRECTORS

- John Cove
- Margaret Bowler (resigned 13 October 2021)
- Jackie Bryson
- Susan Capel (resigned 13 October 2021)
- Andrew Cropper
- Rosie Duckworth
- Dominic Haddock
- Jonathan Hughes (resigned 13 October 2021)
- Peter Rowley OBE
- Annabel Tarling
- Mark Taylor
- Mark Cornelius (appointed 13 October 2021)
- Immacolata Pescatore (appointed 13 October 2021)
- Victoria Hill (appointed 13 October 2021)
- Mark Osikoya (appointed 13 October 2021)

All members of the Board of Trustees are also directors for the purposes of Company Law.

SECRETARY

Dawn Cole

CHIEF EXECUTIVE

Mark Lawrie

EXECUTIVE MANAGEMENT TEAM

- Matthew Pilkington – Director of Fundraising and Communications
- Dawn Cole – Finance Director
- Hannah Crane – Director of People and Partnerships
- Paul Roberts – Director of Doorstep Sport and Network Sustainability
- Stuart Felce – Director of Sport and Community Safety
- Ceris Anderson – Head of Knowledge and Insight
- Jane Shewring – Fit & Fed Campaign Director)

AUDITORS

Crowe U.K. LLP
3rd Floor
The Lexicon
Mount Street
Manchester
M2 5NT

BANKERS

Unity Trust Bank Plc
Customer Service Centre
Nine Brindleyplace
Birmingham
B1 2HB

Royal Bank of Scotland Ltd
Customer Service Centre
Drummond House
1 Redheughs Avenue
Edinburgh
EH12 9JN

Chair's Message

With many communities still in the slow process of recovery following the global pandemic and subsequent lockdown, this year's dominant theme has been supporting LTOs and their communities to recover and continue to help sport and physical activity return. While restrictions may be a thing of the past, the ongoing economic and social impact of lockdown continues to linger, with many of the communities our LTOs support still struggling. This situation will be compounded as the cost of living continues to rise over the next year, exacerbated by the fuel crisis which some experts are forecasting will plunge 50% of families into fuel poverty and plunging those we serve into more adversity.

In this context, StreetGames' work delivering Doorstep Sport in the heart of underserved communities is more important than ever. Over the past 12 months 410 LTOs have received funding to support vital, on the ground delivery. The continued growth of the StreetGames network is giving more and more young people the chance to live healthier, safer, more successful lives through sport despite the adversity their families and communities face.

StreetGames commitment to listening to the needs of local communities has also continued to pay dividends, with this year's network survey finding LTOs have a 96% satisfaction rating with the support offered by the organisation.

I would like to thank all StreetGames staff, volunteers and Trustees for their efforts, support and dedication over the past year. It is the hard work and collaborative spirit of the whole StreetGames team that has allowed the charity to keep delivering in challenging times.

Finally, I'm very pleased to report that StreetGames remains in a good position to advance our work and make positive progress towards achieving our mission to transform the lives of young people living in disadvantaged communities through sport and physical activity.



John Cove
Chair, StreetGames UK



Strategic Report: Annual Review

Introduction

StreetGames exists to bridge the sporting inequality gap for young people from low-income, underserved communities. Since we launched in 2007, we have been working with community organisations across the UK to transform young people's lives through Doorstep Sport, our evidence-based delivery approach underpinned by the 'five rights': sport delivered at the right time, in the right place, for the right price, by the right people and in the right style. Appropriately delivered Doorstep Sport offers a route to healthier, safer, more successful young people and neighbourhoods.

We are frontline first – community organisations and young people are at the heart of all that we do. Our network now totals over 1,600 Locally Trusted Organisations (LTOs) – from sports clubs and community groups to housing associations, leisure trusts and local authorities – and we are proud to support each and every one of these in their tireless and transformational work. We are the people beside the people who change lives and communities.

LTOs are uniquely placed to support young people in their communities, by offering a safe place with trusted coaches and organisers who know their neighbourhood and the young people who live there. StreetGames provides wraparound support to help LTOs, including: help to build connections & partnerships, tailored advice, advocacy, fundraising, workforce & volunteer training, research & evaluation, opportunities to network and share learning, the dissemination of insight, new ideas and innovation.

StreetGames works collaboratively with organisations both within the sports sector and beyond. By using our knowledge, insight and connections, we work to challenge the poverty barrier and change sport – influencing the thinking, strategy, practice and investment of National Governing Bodies of sport, leisure trusts and others, so that a broader range of organisations and sectors provide accessible and attractive sport and physical activity offers for young people living in low-income, underserved communities.





Doorstep Sport

Doorstep Sport is the beating heart of StreetGames. It is our tried and tested methodology for engaging young people living in low-income, underserved communities in sport, ensuring that physical activity is delivered in a way that is both enjoyable and accessible. At the core of Doorstep Sport are the 'five rights' – ensuring sport is delivered at the right time, in the right place, for the right price, by the right people and in the right style.

The versatility and adaptability of Doorstep Sport is the key to StreetGames' success in activating young people that others consider hard to reach, and allows us to create programs tailor-made to support the needs of young people and their communities. The Doorstep Sport approach can be modified to achieve a wide range of positive social impacts in the communities LTOs serve, including combating holiday hunger, preventing crime and anti-social behaviour, and improving mental health and wellbeing.

Doorstep Sport supports young people to be the best they can be, because it's more than just activity sessions – it provides young people with opportunities to:

- Take part in activities within their local community, connect with others and build a sense of belonging
- Develop a positive, committed habit in a safe and structured environment
- Try new sports, improve skills, go to new places, meet new people and broaden their horizons
- Shape and help to lead sessions, take on new challenges and make their voices heard
- Volunteer, take responsibility, be challenged, receive training, be mentored, and gain new qualifications
- Benefit from coaches and leaders who act as trusted adults: positive and encouraging role models who balance being non-judgemental with expecting high standards of behaviour.



Healthier

The benefits of sport and physical activity for both physical and mental health are well documented. Those who exercise regularly are at reduced risk of many major illnesses, including coronary heart disease, stroke, type 2 diabetes and cancer. Being physically active has also been shown to improve mood, reduce stress and decrease the chance of depression and anxiety.

However, there remain stark inequalities in access to these benefits. For many young people growing up in low-income, underserved communities, opportunities to play sport and be active are either limited or non-existent. Data from Sport England's latest Active Lives survey shows that only 39% of children and young people from 'low affluence' families are classed as active – compared to 50% from 'high affluence' families. The health outcomes of these inequalities are startling:

- Those living in the least deprived areas of the UK will, on average, live in 'good' health for 16.5 more years than those living in the most deprived areas.
- 27.2% of 10-11 year-olds in the most deprived areas are obese – compared to 13.9% in the least deprived areas.
- Children and adults living in households in the lowest 20% income bracket are two to three times more likely to develop mental health problems than those in the highest.

We believe that access to sport and its benefits is a right and not a privilege. Through our core Doorstep Sport approach, innovative, sector-leading programmes and interventions, and strategic partnership working, we are breaking down traditional barriers to accessing physical activity and supporting young people living in underserved communities to lead healthier, happier lives.

Tackling the Holiday Gap: Holiday Activities and Food (HAF) programme

Since 2018, the Holiday Activities and Food (HAF) programme has provided support to children in receipt of free school meals through holiday periods. Following successful pilots between 2018 and 2020, the programme was rolled out to all upper-tier local authorities in England in 2021.

Research has shown that the school holidays can be pressure points for some families. This can lead to a holiday experience gap, with children from low-income households being:

- less likely to access organised out-of-school activities
- more likely to experience 'unhealthy holidays' in terms of nutrition and physical health
- more likely to experience social isolation

In October 2021 the government announced a further investment of over £200 million per year over the next 3 financial years for the Holiday Activities and Food (HAF) programme, which follows the successful roll-out of the programme across England in 2021.



StreetGames and HAF

To help organisations prepare for the delivery of HAF programmes and maximise opportunities for children and young people eligible for free school meals to access these activities, StreetGames has been providing support via a range of different methods:

- Undertaking a lead role in coordinating [HAF Active](#), a cross sector group of sports organisations with a website dedicated to providing resources and tips on how to deliver HAF programmes. Delivery of five HAF Readiness webinars that were attended by 150+ community organisations.
- Delivering a presentation for local authority HAF coordinators on behalf of the Department for Education to share learning on re-engaging and working with older teens.
- Undertaking a lead role in the coordination of the HAF Alliance, a collaboration of national and local charities and not-for-profit organisations with direct, on-the-ground experience of what works in providing Holiday Activities and Food at scale, within local authority areas.
- Delivering an extensive training programme to support local authorities, partners and Locally Trusted Organisations who are delivering HAF during the school holidays.
- The provision of dedicated support to local authority teams in the co-ordination of HAF programmes in Birmingham, Lancashire, Newcastle and Derbyshire.
- Developing a Quality Assurance template to support a number of HAF contracts.



Holiday Activities Training

In the lead-up to Summer 2021, StreetGames worked with 12 local authorities to lead or support the development of their Holiday Activities and Food programme workforce.

This included designing and delivering a needs-led training programme to ensure the ever-expanding holiday workforce of staff, volunteers and young ambassadors were upskilled with both minimum operating standards and added value workshops to deliver a safe, fun and inclusive holiday programme – with workshops including: Multi-sport Activators, Getting Young People Active During Covid and Beyond, Youth Mental Health First Aid Awareness and Five Ways to Wellbeing.

The feedback from learners was extremely positive, with learner evaluation surveys showing that:

97% agreed/strongly agreed that
'the workshop developed my skills'

98% saying that they **'learnt something
that they will put into practice'**

The local authority areas supported included: Leeds, Birmingham, Tower Hamlets, Hull, Sheffield, Norfolk, Northants, South Ribble, Hertfordshire, Newcastle, Lancashire and Withernsea.

Spotlight on – Birmingham

StreetGames led the central programme management support of the Birmingham City Council HAF programme, which included engaging with 260 delivery organisations across the city that provided 2,000 spaces per day. In total circa 32,000 children and young people were engaged, including 70% who are usually in receipt of free school meals and 78% who live in the 30% most deprived areas. An independent evaluation of the programme was undertaken by Northumbria University – with early results from the parent surveys showing extremely positive data, including:

- Higher levels of physical activity amongst attendees
- Higher levels of food security amongst attendees
- High levels of perceived benefits from attendance including: boosted confidence, raised aspirations, reduced isolation and improved school readiness.

Read the full [Bring it on Brum survey findings](#).



Fit and Fed

There are around 4.3 million children living in poverty across the UK. For these young people, the school holidays can be a real struggle. What should be a time of fun instead leads to hunger, inactivity and isolation as families in underserved communities struggle to fund the additional food and childcare costs required.

Fit and Fed is our innovative campaign that seeks to address these triple inequalities. Delivered by our network of Locally Trusted Organisations (LTOs), it runs across all school holidays and provides free, fun activities with the addition of food to the children and young people that need it the most. Since its inception in 2016, the programme has benefited 66,198 children and young people, with 528,582 free meals provided in this time.

Over the past year, against the background of the Covid-19 pandemic and the cost-of-living crisis, the programme has continued to provide a lifeline for families living in the communities that our LTOs serve.

In Wales, the 2021 Fit and Fed programme supported 2,189 young people, with 6,777 meals served. The feedback from participants was overwhelmingly positive, with 90% of participants saying they had tried a new sport or activity, 93% saying they were more active, and 100% saying they had fun. In London, meanwhile, investment from the Pears Foundation and the Childhood Trust enabled us to support 2,629 children through the provision of 46,316 snacks and meals.

This year, for the first time, StreetGames held its own Fit and Fed fundraiser, Fit and Fed on the Road, as part of our post-Covid campaign. We are delighted to have raised a total of £4,500 so far, which will allow us to support community organisations in our network to expand the delivery of Fit and Fed across England and Wales. We will be building on this fundraiser each year, and are particularly keen for businesses and other organisations to join us in the fundraising effort.



Social Prescribing

Over recent years, StreetGames has been established as the national lead organisation for Youth Social Prescribing – a system by which young people can find their way into local, wellbeing-boosting initiatives, with the help of a link worker, or community navigator. Social prescribing can steer young people towards the preventative support they need and help to tackle the growing challenges of youth loneliness, social isolation and diminished opportunities. The key to successful social prescribing can be boiled down to a simple mantra: right people, right offer, right outcome.

Central to our social prescribing work is the Social Prescribing Youth Network, a 950-strong network of youth health professionals and researchers across the UK. A sub-group of the national Social Prescribing Network led by Dr Marie Polley and Dr Michael Dixon, the SPYN is open and free for anyone to join.

The network provides members with a space to share knowledge, experience and trouble-shoot with other areas setting up programmes at the same time and those with more established programmes. This group enables us to capture and demonstrate their collective impact. Our long-term goal is for the approach we have developed to Youth Social Prescribing to be mainstreamed.



Safer

At StreetGames, we strive to mesh together the challenges faced by the youth justice sector (risk factors), with the opportunities that appropriate community sport can integrate into youth engagement interventions (protective factors). Sport and physical activity programs, when delivered in the right way and with the right people, can have a profound effect and can encourage positive outlook and pro-social rather than anti-social behaviours in at-risk young people.

By connecting young people to their communities, and providing them with inspiring opportunities, StreetGames works to tackle the twin issues of boredom and alienation – leading causes of petty criminality and anti-social behaviour. Our highly-qualified tutors and hand-picked local volunteers provide not only structure and expertise but living, breathing proof of the transformational power of sport – redirecting misspent energy and empowering at-risk young people.

One of the key strengths of sport-based interventions is that they are relational – the bonding between participants and between a participant and a trusted project coach allows for self-development, socialisation and the introduction of new, positive role models. Many young people living in underserved areas suffer from a lack of strong role models, and this is particularly the case for young men. This can have a profound impact on young people and make them a prime target for exploitation for criminals.

Sports-based interventions can help break this cycle and provide the support and mentoring that young people need to begin moving down a better path. We fill the gap by strengthening the alternative within the community: the LTO and the people who run the LTO. We make sure that is as prepared, supported, sustained, attractive and consistent as possible to provide a clear alternative support network for those who need it.

Our work to prevent youth offending

We have worked closely with Community Safety Partners on a variety of projects that are using sport to engage young people in positive activities aimed at building pro-social behaviours and helping to prevent and reduce youth offending. This includes working with Violence Reduction Units (VRUs) in Greater Manchester, the West Midlands, West Yorkshire and Thames Valley. We have also completed an initial sports referral pilot project in Plymouth commissioned by Devon & Cornwall OPCC – which has been extended for a further 12 months. A new project commissioned by Kent County Council will take Doorstep Sport into new areas in Gravesend, Isle of Sheppey and Medway.



More Successful

Doorstep Sport increases activity levels and improves the quality of life for young people living in low-income, underserved neighbourhoods. Our approach creates opportunities for young people and enables them to develop as individuals. The opportunity to try new sports and activities allows young people to improve skills, go to new places and meet new people.

Many of the young people we work with also choose to volunteer and take on leadership roles within the Doorstep Sport setting. Here they gain new experiences, take responsibility, are challenged and have opportunities to receive training, mentoring and gain new qualifications. Our volunteering offer is designed so that young people develop key life and transferrable skills including independence, leadership, teamwork, communication, problem-solving and motivation.

Volunteering

Doorstep Sport broadens horizons and raises ambitions. Young people learn the skills and build the confidence they need to outperform the expected norms of their community.

Doorstep Sport also generates local leadership opportunities and grows social capital in underserved neighbourhoods; we place great value on our 'grow your own' approach to recruiting young volunteers from within the underserved communities in which we work. Once active as a volunteer, young people earn respect from the wider community, which has a profound effect on their self-esteem and develops them as truly local role models.

On the whole, Doorstep Sport volunteers start out as participants: they were kids from the surrounding streets who gave the activity a go and stuck at it.

Taking on this type of organisational responsibility improves the life chances of young volunteers. Volunteering is an established pathway to gaining recognised qualifications, particularly in the sport and leisure industry.

Case Study North East #NextGen

In summer 2021, StreetGames launched the #NextGen programme in the North East. Three different clusters in Hartlepool, Sunderland and Newcastle all sent active young volunteers to Catterick Barracks to take part in team building and problem-solving activities with the Army's Youth Outreach team. They developed transferable skills such as communication, decision making and negotiating.

The event also had a longer-lasting impact on the young people and their communities, as described by Anne Heaton, manager of Kilmarnock Road Youth Project in Hartlepool:

“

The biggest surprise for me was how much they enjoyed mixing with the other two groups, our young people are good in their own environment but don't always respond well in strange places or with different people so this was a real turnaround for them.

As you know we run a playscheme during the Summer and on the back of the positivity from Catterick we have signed up the whole group to act as mentors for our junior youth club members during the four weeks of the playscheme. Well done to the team at StreetGames for a great event with tangible outcomes.

”

Additional Areas

Commission update

The Chiles, Webster, Batson Commission on Sport and Low-Income Neighbourhoods is an independent commission into the role sport can play in underserved communities. StreetGames has provided secretariat support to the commission. The emphasis is on finding, understanding and amplifying the experiences of children and young people, and the neighbourhood organisations that support them. These are the voices which can give us a true picture of how community organisations activate inactive communities and change lives through sport.

The publication of a summative report will mark the end of Phase One. Phase Two will involve using key messages and calls to action from the work of the Commission to mount a public campaign highlighting the importance of trusted community sport organisations.



Training

The StreetGames Training Academy develops the workforce to activate change by building skills and knowledge in sport, physical activity, community safety, and mental and physical well-being. We work with organisations to build on talent and develop new areas of expertise to deliver training to staff, students, apprentices, volunteers, youth workers and young leaders.

StreetGames' training is designed to be delivered anywhere, at any time. Courses are delivered by experts in their field, backed up by our extensive research and insight, which ensures that our training is forward-looking and of the highest quality.

Our training solutions seek to deliver highly effective practical methods to improve the success rate of:

- Sport and physical activity programmes measuring participation and other outcomes
- Programmes delivering impact on social outcomes, such as health and well-being, crime and community safety, and employability
- Volunteer recruitment, retention and development programmes

Last year the StreetGames Training Academy reached over 5,000 learners, through a mix of short, skills-based workshops and accredited course. We successfully upskilled the workforce to broaden their skills and knowledge, enabling them to reach the hardest-to-reach groups.



TIF

The Tackling Inequalities Fund (TIF) was set up in April 2020 as part of Sport England's support package to help the sport and physical activity sector through the coronavirus crisis. The fund exists to mitigate the negative impacts of coronavirus and help community groups to grow and support more people to be engaged and active. StreetGames was identified as a key national partner to distribute this fund to those most in need, due to our extensive network, expertise and local insight.

Despite the numerous challenges posed by the pandemic, our network of community organisations has continued to put young people first and provide support and physical activity wherever and whenever it was safe and right to do so. TIF funding has been invaluable in enabling this provision, supporting organisations to cover additional staff costs, equipment, venue hire and training. In addition to this direct investment, all TIF recipients in our network received an activity kit from StreetGames containing equipment such as rackets, balls, cones, beanbags, quoits, hula hoops, foam dice, skipping ropes, and table tennis bats and balls, together with activity idea cards.

93% of organisations that received TIF funding said the investment was 'extremely important' in helping their organisation to continue to exist and engage with young people in their communities, with a view to keeping them afloat and active. United in Sports said the funding had proven "invaluable": "This has allowed us to subsidise memberships and sessions, allowing all individuals who were wanting to engage to do so, whilst ensuring that financially we are still able to cover the cost of facilities and coaches". The Jason Roberts Foundation, meanwhile, noted that the range of activities they were able to offer thanks to the funding and direct support from StreetGames meant there was "something for everyone to take part in", meaning that many participants were not only more active, but also tried new activities and learnt new skills.

Partnerships

At StreetGames we value partnerships and believe working collaboratively allows us to deliver high-quality Doorstep Sport in low-income, underserved communities.

An example of an effective and fruitful partnership can be found in our recent work with the England & Wales Cricket Board. StreetGames and the ECB collaborated on a project in Bradford and Leeds to help build capacity and skills at a local level to enable engagement in cricket with traditionally underrepresented groups.

A key component of the project was the provision of a training offer in Community Mentoring for a cohort of female volunteers from the local South Asian community. Between April and September 2021, 18 learners completed nine 90-minute virtual workshops which looked to help attendees to engage young people in mentoring, increase understanding of the drivers of behaviours and motivations amongst young people and develop practical techniques to build mentoring frameworks in community settings.

Feedback from the training has been very positive, with all learners reporting an increase in their skill and confidence levels. Follow-up interviews with a selection of learners also reinforced how positively the training had been received, with all learners stating that the training and skills had really helped them in their summer delivery - especially in engaging different groups of young people in their summer cricket sessions, particularly younger girls from the South Asian community.

Over the course of the summer, the learners supported 21 projects across West Yorkshire, engaging 516 young people in cricket sessions.

Further examples of our partnership working include:

- **Supporting LTOs with equipment via partnerships and collaboration:** Cricket kit has been supplied as part of the Chance to Shine Street Cricket programme, whilst tennis equipment has been provided through the Serves programme.
- **Setting up 90 Serves venues** across the StreetGames network, through our partnership with the LTA.
- Expanding the reach and impact of our work on **youth social prescribing** – including growing the Social Prescribing Youth Network to over 900 members and expanding the Greater Manchester Youth Social Prescribing project into new boroughs.
- Working in partnership with the **GLA and LLDC** to lead the delivery of a community **Skateboarding Programme in East London** aimed at getting more young people living in underserved communities to take up and enjoy skateboarding locally on their doorstep, as well as on the Queen Elizabeth Olympic Park. To date over 100 young people have taken part.
- **Continued work with the National Literacy Trust** on the Story Quest project in Stoke-on-Trent: Throughout the summer holidays children, young people and families had the opportunity to be physically active in local parks whilst also engaging in literacy activities with the National Literacy Trust and their partners at Stoke-on-Trent Libraries. During the six events hosted, StreetGames and the National Literacy Trust engaged approximately 1,400 attendees.
- **Working with the Yorkshire Mind Physical Activity Network:** working with our network of community partners we supported and shared our learning of engaging with low-income communities and children & young people when developing training, toolkits and resources. The network has been set up to connect local organisations across the physical activity, mental health and charity sectors throughout Yorkshire, aiming to provide them with the skills and knowledge to be more inclusive for people with mental health problems.

M&E Kitbag

Monitoring & Evaluation (M&E) is an essential part of good project management and a key process for the community organisations in our network. As well as supporting sustainability by demonstrating impact and strengthening the case for funding, it also helps to identify good practice, support continuous improvement, and celebrate progress.

However, many of our community organisations have told us that they find it challenging to know what to collect, how to go about it, or what tools they can use, or struggle in terms of having enough capacity or buy-in.

To support our network to undertake M&E and demonstrate the impact of their work, our Research and Insight team created the 'M&E Kit-bag': a free resource which brings together useful tips and tools all in one place.

The M&E Kit-bag includes:

- General information and guidance
- Access to StreetGames templates and resources
- Sign-posting to advice and tools from other organisations.

Trustees' Annual Report for the Year Ended 31 March 2022

The trustees present their annual report together with the consolidated financial statements of the charity and its subsidiary for the year ended 31 March 2022. These are also prepared to meet the requirements for a directors' report and accounts for Companies Act purposes. Information set out on pages 4-28 form part of this report.

Our Aims and Objectives

The trustees review the aims, objectives and activities of the charity each year. This report (including the information set out on pages 4-25) looks at what the charity has achieved and the outcomes of its work in the reporting period.

In shaping our objectives for this year and planning our activities, the trustees have considered the Charity Commission's guidance on public benefit. All our charitable activities focus on providing increased opportunities for those living in underserved communities and are undertaken to further our charitable purposes.

Our purpose is to mobilise the power of sport and physical activity to improve the lives of disadvantaged children and young people and the communities they live in. We seek to support the community sport infrastructure in underserved communities so it is fit-for-purpose, healthy, funded, accountable and representative.

The Charity operates a 'balanced scorecard' approach to performance management, with a range of key performance indicators assessing delivery of our objectives across four perspectives:

- Financial performance – achievement of fundraising targets and delivering financial sustainability
- Stakeholder relationships – maintaining high quality relationships with partner LTOs, funders and beneficiaries
- Learning and Growth - having the right culture and capacity for growth, resting on the continued in-depth knowledge and expertise of our staff and the reach of our high quality research and insight.
- Internal processes – ensuring high quality operational and governance arrangements so we both have the confidence of funders and are in a position to effectively deliver services.

Performance against each of these is reviewed by the Board on a quarterly basis.

The strategies we use to harness the power of sport to deliver against our objects; and performance against our key performance indicators are set out in the programme of activities reported in this Trustees' Report (pages 4-16).

Equality, Diversity & Inclusion

Equality, diversity and inclusion have resonance in two important areas for StreetGames – as an employer and as a charity whose core purpose is to deliver equality of opportunity for our beneficiaries. As a charity which spans the sport and youth sectors we acknowledge a responsibility to advocate on behalf of those doing this well and influence those who aren't. We understand our role as a charity working on equality of access for young people from lower socio-economic groups to mean we have a responsibility not to be silent about any equality, diversity and inclusion injustice we see and to role-model organisational approaches to equality, diversity and inclusion.

In this work, we have two fields of influence. Firstly, with Locally Trusted Organisations (LTOs) who affiliate with us and align with our mission. Secondly, as a national body representing a large part of the community sport sector and speaking as the voice of underserved communities.

At StreetGames we don't ask for full monitoring data from all of our network, but based on a sample of around 3,000 participants, 36% of participants across all our programmes during 2020/1 came from ethnically diverse backgrounds, 10% had a disability and 38% were female. 66% of participants lived in the 30% most deprived areas (bottom 30% IMD) and 84% in the 2 most deprived quintiles.

As an employer we strive to be a positive place for staff and contractors to be their whole selves. This requires us to proactively review our procedures, policies and activities to ensure we are doing all we can to provide positive space. In addition, we have a responsibility to be open and honest about our experiences as an employer – to share our successes and our challenges.

We will set goals for our work, publish them and report against them. StreetGames systematically collects information regarding all of the Protected Characteristics from our Board, staff, partners and projects on a voluntary basis in order to accurately assess the make-up of the organisation and service and, where appropriate, to develop positive action programmes that target any under-represented groups to ensure representation that is reflective of the communities we serve. We expect to be held to account by our own staff and trustees as well as by critical friends and stakeholders.

The Board is committed to achieving gender parity in terms of numbers of trustees and intends that there will at all times be at least 30% female membership on the Board (currently 42% female). It continues to seek to broaden the ethnicity and age range of its members as well as to improve representation from those with disabilities. Current data shows that representation from ethnically diverse backgrounds stands at 8%, whilst no Trustees have a declared disability or limiting long term health problem (comparative national data 14% and 18% respectively).

During the year, we published our 2021-5 Equality, Diversity and Inclusion Action Plan. We remain committed to working with our external partners in order to ensure we are more reflective of the communities we serve. We recognise that in order to do this effectively, we need to first work on developing and better equipping our staff and contractors, leading to effective and meaningful engagement with diverse communities. Our commitment to this work will include consulting with LTOs and Young People in our design and engagement processes.

Five goals have been agreed for our 2021-25 Strategy. Each year progress against these goals is reviewed and an action plan for delivery of next steps agreed.

- **Diversity of Voice** - ensuring our internal and external programmes and interventions have diversity of voice at the heart of the design process
- **Recruitment** - increasing the diversity of those applying, being offered and accepting roles at StreetGames – staff, contractors and Trustees
- **Grow our own** - planning for the long term increase of movement from grassroots community sport into the StreetGames workforce and the wider sector
- **Inclusive Environment** - providing a working environment where everyone feels able to be their whole selves
- **Learning and development** - creating a learning culture which enables all trustees, staff and contractors to develop their knowledge and understanding in a way that they choose

Leadership, Governance and Management

The charity is a company limited by guarantee, governed by its Memorandum and Articles of Association. No member of the Board has any beneficial interest in the company. All of the members of the Board are members of the Company and guarantee to contribute £1 in the event of a winding up.

In addition, StreetGames currently has five Vice-Presidents who are also members of the company. These are honorary appointments made historically to recognise exceptional service to the organisation. Vice-Presidents have a longstanding association with StreetGames and bring a range of knowledge, skills, expertise, positive continuity and networks that can support its work. Some Vice-Presidents have specifically identified roles e.g. Vice-President for Public Policy, whilst others offer more generic support. There are currently no term limits for Vice-Presidents, although the StreetGames Articles of Association are clear that no more than eight can be in place at any one time.

Admission to the Board is by election at an Annual General Meeting or a meeting convened for that purpose. The board seeks to add to its capacity by recruiting, through an open recruitment process, individuals with particular strengths in the fields of sport and regeneration, or with specific skills that will strengthen the governance function of the board and promote new and diverse perspectives. It therefore carries out regular skills audits and a trustee recruitment panel plans recruitment with identified gaps in mind.

All trustees receive a tailored induction, including the provision of a detailed Trustee Handbook and associated training, the opportunity to attend meetings in advance of joining the Board, and the opportunity to meet with Senior Management and other Board Members. Trustees undertake an annual individual review with the Board Chair, during which training needs are discussed and this forms the basis of an annual Board training plan.

The Board meets four times per year. It has three sub-committees which serve to both advise the full Board, and provide additional scrutiny in key areas:

Finance Committee (Chaired by Peter Rowley OBE)

The objectives of the Committee are to advise the Board on:

- Maintaining an overview of the Group's financial health and strategy;
- Reviewing the financial strategy and systems on a regular basis and making recommendations to the Board to ensure that the overall financial health is maintained;
- Day-to-day financial operations and controls including recommending the annual budget, monitoring actual performance against that budget and monitoring the production of timely and accurate management accounts;
- The approval of operational financial systems, investment management controls and policy; and
- The adequacy of risk management, internal control, governance and human resources pertaining to financial and related matters.

Audit Committee (Chaired by Margaret Bowler (Co-opted Member))

The objectives of the Committee are to:

- Provide the Board with assurance that an adequate process of corporate governance, risk management and internal controls are in place and working effectively,
- To monitor the integrity of the financial statements of the charity, reviewing significant financial reporting judgments contained within them, and to advise the Board on the contents of the audit report and any management letter drafted by the external auditors.

Fundraising Committee (Chaired by Victoria Hill)

The objectives of the Committee are to:

- To support the development and implementation of the StreetGames fundraising and communications plans
- To identify strategic fundraising and marketing opportunities for StreetGames
- To review fundraising opportunities against StreetGames' ethical policy and other ethical considerations, making recommendations to the Board of Trustees

Attendance at Board and Committee meetings over the last three years is as follows:

	2021/22	2020/21	2019/20
Board Meetings	77%	88%	86%
Audit Committee	88%	63%	63%
Finance Committee	77%	75%	85%
Fundraising Committee	63%	69%	N/A

The Board and Committees each undertake a self-evaluation of performance annually, the findings of which inform a Committee Improvement Plan. In addition, Trustees are committed to a triennial external evaluation of Board effectiveness, to provide an independent perspective on Board performance. A detailed evaluation was undertaken during the financial year and the findings from this have been incorporated into the Board Improvement Plan.

Day to day management of the charity is delegated by the Charity trustees to its Chief Executive Mark Lawrie.

The charity's wholly owned subsidiary, Doorstep Sport Trading Ltd (DST Ltd) was established in 2015 to explore commercial opportunities. DST Ltd has a licence from the charity to utilise its intellectual property rights and branding for these purposes and donates all of its profits to the charity via gift aid (note 5 to the accounts).

Openness and Accountability

The Charity seeks to align itself with the principles of the Charity Governance Code. In addition, as a recipient of significant amounts of Sport England funding, it is subject to the full Tier 3 requirements of the Code for Sports Governance, through which the government seeks to maximise the effectiveness it receives from its investment in sport. The Code was revised during 2021 and a detailed review of our position against the new requirements has been undertaken, with an action plan developed to ensure we continue to maintain the highest standards of governance.

Engagement is a vital part of developing understanding of our environment, particularly across disadvantaged communities. StreetGames has a strong track record of stakeholder engagement. Our stakeholders include a number of groups – Staff, the network, national partners, corporate funders, politicians and more. The diversity of our stakeholders is growing, as the charity continues to grow the way its supports communities and young people facing socio-economic disadvantage.

Our current engagement strategy therefore looks to ensure that we:

- are aware of who our stakeholders are
- have a plan to engage with our stakeholders, over the next year
- understand the methods of engagement with key stakeholders and the relevant resources needed to carry out the engagement effectively
- track our progress against our stakeholder engagement and understand what has changed/developed as a result of it
- adapt and consider the recent COVID-19 pandemic and understand what this means to our stakeholder engagement

Our ability to work with key stakeholders, over the past year, has not been carried out through a single process or set of activities, but rather across a continuum of engagements opportunities:

Inform – allows StreetGames to provide a variety of information to our stakeholders; providing factual information; creating information to assist us in understanding a problem or opportunity; sharing the outcome of a process; and/or providing information on opportunities to engage.

Consult – consulting helps StreetGames to gather feedback from our stakeholders. It can help guide/shape our practise, check and challenge our own thinking and/or present us with new ideas. It is also about listening with intent, so we can understand any concerns and/or aspirations. This helps us to build trust with our stakeholders.

Involve – involving our stakeholders, by working directly with them, will ensure there is a common understanding of the issues StreetGames seeks to address. A multiple engagement level of involvement encourages meaningful discussion (through questions and answers) and provides an opportunity for stakeholders to influence an outcome. Involvement also demonstrates that StreetGames respects and values the views and expertise it has within stakeholders.

Collaborate – collaboration provides StreetGames with an opportunity to work together with stakeholders. We value a joint approach, where we jointly formulate solutions/options, have shared-ownership of objectives and/or co-produce the journey we go on to deliver outcomes.

Empower – StreetGames places the final decision into the hands of our stakeholders and they decide the next steps/outcome.

As part of the Listening, Informing, Supporting strand of the Stakeholder Engagement Framework, we have worked hard during the year to engage with our network through hybrid methods (online & In-person) to work with both LTOs and young people to understand the support they need from StreetGames. We ran a number of network engagement events with LTOs to allow them to learn and share and we hosted a series of political engagement opportunities, with Members of Parliament and Assembly Members in Wales. We also carried out extensive consultation with our staff and Board; hosted thematic Communities of Learning and dissemination events; and we built on these collaboration opportunities with a number of national, regional and local partners.

The wellbeing of StreetGames' staff remains one of our key priorities and this has been especially important during the recent Covid-related restrictions. We undertake an annual staff survey, alongside the opportunities provided by a series of other forums and events which enable us to listen to, and act on, the concerns of our staff. Our Workplace Wellbeing Group is pro-active in promoting staff wellbeing; developing engagement opportunities and sharing tips and experiences in order to help staff manage both work related and personal pressures. Alongside this, all staff have access to an external Employee Assistance programme, and a range of associated personal support tools.

A new Continuous Professional Development Group has also been established to improve and better coordinate staff training and development opportunities.

StreetGames takes seriously the process of managing the inevitable conflicts of interest that arise in the day-to-day functioning of the organisation. We recognise that a network organisation – such as we are - is particularly vulnerable to actual and perceived conflicts. It is our ambition to make it clear that StreetGames' ways of working are transparent and we have implemented a Conflict of Interests Policy to help ensure this.

Effective management of conflicts of interest is a whole organisation priority. It runs through from Locally Trusted Organisations to staff, contractors and Trustees. Appropriate training is therefore provided to those staff involved in the assessment and management of business areas where potential conflicts of interest lie and all staff are made aware of their responsibilities in this area through induction and staff meetings.

For LTOs in the network, the expectation that potential conflicts of interest are declared is built into the procedures for allocating resources. All Trustees and Senior Management complete annual Fit and Proper Persons and Conflict of Interests Declarations.

Arrangements for setting pay and remuneration

StreetGames is committed to ensuring that we pay our staff fairly and in a way that ensures we attract and retain the right skills to have the greatest impact in delivering our charitable objectives. Delivery of StreetGames' charitable vision and purpose is primarily dependent on our staff, and employee costs are the largest single element of charitable expenditure.

The Trustees (who are also the Board of Directors) consider themselves, the CEO and the Leadership Team (as listed on Page 3) to comprise the key management personnel of the charity, in charge of directing and controlling, running and operating the Charity on a day-to-day basis. In accordance with the Charities SORP, the Companies Act 2006, and the Charities Act 2011, StreetGames discloses the following:

- all payments to trustees (no trustees receive 'pay'),
- the total amount of employee benefits (including employer pension contributions) received by key management personnel for their services to the charity (note 12)
- the number of staff in receipt of earnings of more than £60,000 (14 members of staff earned more than £60,000 in the year and their earnings in bands of £10,000 are presented in note 12 to the financial statements)
- pensions and other benefits.

The board approves the annual percentage payroll increase for all staff (including senior management) after taking into account the CPI as at 30 September of the previous year, an assessment of affordability in view of future confirmed income, and the general economic environment. A cost of living increase of 3.1% was agreed by Trustees for 2022/3 in line with this policy.

Financial Review

Total income for the year was £8.869m; almost 42% higher than the level reported in 2020/21 (£6.251m).

Whilst delivery continued to operate against a backdrop of wider Covid restrictions, leading to continued uncertainty for our operational and financial planning, we were nevertheless able to continue to flex delivery across the vast majority of our programmes. Together with the generous ongoing funder flexibility which has characterised the last two years, this meant that we were able in most cases to draw down allocated funding in line with budgeted timescales.

Sport England continues to be our major funder, with a core award of £2.1m for 2021/2. This underpinned a significant proportion of core activity, supplemented by additional delivery funding (£250,000). For the period 2022/27 we have been awarded System Partner status by Sport England, with a commitment for continued core funding at the same level and this will provide a positive base from which we can carry on our work over the next five years.

Our work with Sport England continues to be supplemented

by partnerships with a wide variety of other statutory and commercial organisations. During the year, Sport Wales supported both core staffing and a broad programme of activity across the principality (£714,000) and, as last year, this was supplemented by further grants from other funders including Pears Foundation, which supported a summer Fit & Fed programme (£41,000), Cardiff Council (SEWSCAP - £41,000), Disability Sport Wales (£27,000), Volunteering Wales (£20,000), and the Waterloo Foundation (£10,000).

Our 'Holiday Gap' programme continues to grow in size and prominence. During 2021/22 the government announced over £220m worth of funding for a new Holiday Activities with Food (HAF) programme and StreetGames has played a key role in managing and delivering activity in both Birmingham and Newcastle during the year. Our contract with Birmingham City Council was worth £1.8m over the year, involving a variety of delivery, including programme management, coordination of enrichment activities, food logistics, food provision, and training. We were also commissioned to distribute £2.1m worth of grants to LTOs and other partners over the Christmas and Easter holiday periods. In Newcastle we distributed £1.2m worth of grants and provided specialist consultancy advice in a total contract worth £1.4m.

Alongside other HAF funded activity for other Local Authorities (including Lancashire & Derbyshire County Councils, Hull, East Riding and Tameside Councils and the London Borough of Tower Hamlets), we were successful in securing funding for our own 'Fit and Fed' programmes. Pears Foundation and Linbury Trust together supported activity across England and Wales to a value of £170,000.

We continue to build on the links established over a number of years with Police & Crime Commissioners (PCCs) and associated Violence Reduction Units (VRUs). Our ongoing contract with the West Midlands VRU was extended into 2021/22 (£103,000) and this model of partnership working has released further investment across VRUs and PCCs in Greater Manchester (£104,000) and Devon & Cornwall (£58,000) as well as the prospect of further relationships in Staffordshire, Derbyshire and Essex.

Our existing relationship with the Youth Endowment Fund was consolidated during the year, with £163,000 funding awarded to develop a pilot Peer Researchers Programme. We also began work with Salus in Kent to deliver a Safer Together Through Sport Partnership.

In line with income, expenditure in 2021/2 was higher in comparison to the previous financial year. We only plan to undertake programme activity in line with funding received and continue to push for full cost recovery on all projects. However, it is not always possible to achieve full recovery of all management and overhead costs and we therefore continue to explore both trading and fundraising opportunities to increase levels of unrestricted income and support our core staffing base. Commercial training sales continued to be impacted by Covid related restrictions which meant we were unable to offer face to face training for a significant part of the year. Total training sales of £249,000 were made this year, more than in 2020/1 (£102,000), but still considerably less than achieved in 2019/20 (£366,000). However, a further £208,000 worth of training was delivered as part of larger funding contracts, reflecting a growing trend which has seen funders increasingly recognise the value of this offer as a key element in securing long term impact.

Major funders for the year 2021/22 were:

Sport England	2,350,000
Birmingham City Council	1,822,927
Newcastle City Council	1,390,078
Sport Wales	713,988
Department for Work and Pensions - Kickstart Programme	237,582
Youth Endowment Fund	163,579
Lancashire County Council	139,061
Pears Foundation	130,500
Lawn Tennis Association	121,368
Greater Manchester Combined Authority Violence Reduction Unit	104,166
West Midlands Police & Crime Commissioner	103,011
Birmingham Organising Committee - Commonwealth Games 2022	99,990
Places for People	75,130
Salus	62,500
MJL Charitable Trust	60,000
Devon & Cornwall Police & Crime Commissioner	57,500
Hull City Council	56,856
East Riding of Yorkshire Council	53,225
Derbyshire County Council	50,232
Leeds Community Foundation	50,000
Cardiff Council - SEWSCAP	40,600
Linbury Trust	40,140
Greater London Authority	38,605
UK Youth	33,904
LB Haringey	32,650
Chance to Shine Foundation	30,263
Coca-Cola	29,465
Disability Sport Wales	27,243
LB Tower Hamlets	26,500
Rexona	25,500
City Bridge Trust	24,300
Yorkshire Sport Foundation	22,037
Medway Council	21,735
BNP Paribas	20,000
WCVA	19,727
Essex County Council	18,000
West Yorkshire Combined Authority Violence Reduction Unit	17,570
Clarion Housing	16,000
Association of Colleges	15,000
National Literacy Trust	15,000
Thames Valley Police & Crime Commissioner	15,000
Local Trust	14,720
London Legacy Development Corporation	14,500
Tameside MBC	12,348
Stockport MBC	11,235
The Westminster Foundation	10,000

Principal Risks and Uncertainties

The trustees have a risk management strategy which puts in place procedures to:

- integrate risk management into the culture of StreetGames
- manage risk in accordance with best practice
- fully document major threats and opportunities
- clearly identify risk exposures
- implement cost effective actions to reduce risks
- ensure conscious and properly evaluated risk decisions

Seven key strategic risk themes have been identified and the Board undertakes a detailed review on a quarterly basis of the principal risks and uncertainties facing the charity and its subsidiary DST Ltd.

Our response to ongoing key risks is set out below:

Network Capability - that the StreetGames Network is not in a position to successfully deliver local programmes and key stakeholders no longer engage with StreetGames.

Our new ten year Strategy is focussed on ensuring that our LTOs are sustainable and have access to funding streams that will provide opportunities for all young people from underserved communities to engage in Doorstep Sport. We have expanded core resources to support LTOs in accessing a variety of funds and our Training Academy continues to support capacity building across the sector. Our Fundraising and Stakeholder Engagement Strategies set the framework through which we work maintain strong relationships with existing funders and ensure we are in a strong position to take advantage of new opportunities as they arise.

Resources - that StreetGames has inadequate staffing resources to deliver StreetGames' contractual commitments.

The organisation has a keen focus on retention and staff development, seeking to ensure effective supervision and support for key staff, with regular performance reviews, mentoring, in-house training and development in place. We carry out annual Staff Surveys to understand how staff feel about working for StreetGames.

An in-depth, Trustee-led, review was carried out into arrangements surrounding our employee life-cycle during the year and we have committed to the development of a new People Strategy as a result. Staff-led Wellbeing, Continuing Professional Development and Equality Diversity & Inclusion Groups are already in place to lead on development and maintenance of staff support structures and we plan to build on the work carried out by these in the coming twelve months.

2021/2 saw plans for additional investment in staffing structures as StreetGames looks to build for the future. Recruitment was led by a dedicated Resourcing Group, which has looked to ensure that activity leads to the employment of the best possible candidates and that high quality induction and training is in place.

Funding and Fundraising - that StreetGames generates insufficient financial resources to deliver its commitments.

As we emerge from the immediate Covid crisis, we recognise that the funding environment will continue to be characterised by considerable ongoing uncertainty. We continue to build long-term relationships with a wide range of government, corporate and charitable partners as a key means of managing this risk.

Many of our contracts are short term in nature, which is part of the normal charitable funding setting. We have however been recognised as a System Partner by Sport England and awarded a funding settlement which runs to 2027 and this provides a welcome degree of security underpinning our core activity. Similarly, our delivery of HAF programmes in partnership with a number of local authorities offers the prospect of longer term funding given the government's three year commitment to the programme. However, recent increases in the cost of living are likely to put long term funding streams such as these under pressure and our own cost base will need to be carefully monitored as a result.

Finance and Financial Control – that StreetGames has inadequate cashflow or reserves.

Both the cashflow and reserves position continue to be resilient and, as noted below, StreetGames holds sufficient free reserves to meet the requirements of its Reserves Policy. Procedures are in place to ensure the Chair of the Finance Committee is informed should cash balances drop below £0.5m.

Income receipts can be variable, dependent on funding draw down and claim submission. However, our relationships with our major funders is good and we seek payment in advance of need where possible. Every effort is made to maintain flexibility around timing of expenditure should funds run low. Current cashflow forecasts predict balances in excess of £0.5m at least until March 2023.

Governance – that governance arrangements do not meet best practice.

Corporate governance structures and systems are in place to meet all legal requirements, together with any additional funder governance requirements. A variety of internal groups ensure governance and compliance issues are actively managed and the Board Audit Committee scrutinises the overall approach to internal control. Sport England/ UK Sport published new Code of Governance for Sport during the year and an Action Plan is now in place to meet the Tier 3 requirements where gaps were identified internally. We also hold Quest's Sport for Development accreditation with an 'Excellent' rating.

Safeguarding – that a major incident takes place at a StreetGames event or LTO funded activity.

Safeguarding remains a key area of focus, both in terms of our own internal delivery and our relationship with partner LTOs and their provision. Trustees undertook a detailed review of our partner ‘take on’ procedures during 2019/20 and this has been supplemented by an external review examining the legal environment within which we and our partners operate. As a result, revised procedures are in place which focus on provision of support to prospective partners to develop areas of practice, including safeguarding, focused on ensuring that investment is used in the right way and that the organisations we support are well-run and ready for the long term.

In April 2020 StreetGames attained the Preliminary Standard of the Child Protection in Sport Unit’s Safeguarding Standards. We are currently working towards the Intermediate Standard.

Data Protection – that StreetGames or its partners inadvertently disclose personal data.

A Data Protection & Records Management Policy is in place, alongside associated protocols and regular training in IT security and Data Protection for all staff.

Data Protection is at the centre of our new IT Strategy as we seek to make use of the latest technology to embed secure systems and practices. We continue to move to cloud-based systems where possible and this has allowed us to both standardise use of many programmes and to exercise increased managerial oversight, thus helping to increase security around the data we hold.

Reserves

Total funds held at the end of the reporting period were £2,630,806, of which £1,394,735 were restricted reserves and not available for the general purposes of the charity.

The Board reviews its Reserves Policy annually and has concluded that it will maintain sufficient free reserves to cover the potential costs associated with closure of the business. This will allow it sufficient funds to continue to:

- Smooth the effects of funding received in arrears on a number of major programmes; and
- Fund shortfalls in project income where this is judged to be appropriate.

As at 31st March 2022 the reserves requirement was calculated in accordance with our stated policy as follows:

Salaries & Contractors	733,747
Core Support	115,046
Training Delivery	14,381
Other	20,292
Total	883,466

After deducting £21,400, representing fixed assets, actual free reserves were £1,214,671

This leads to a surplus on free reserves over and above the reserves’ requirement of £331,205.

We continue to deliver small, unrestricted surpluses annually, which are indicative of our ongoing financial health.

Accordingly, Trustees have agreed to specifically designate the funds available over and above the reserves’ requirement as an Investment Reserve, available to pump prime new or existing activity as required, or for other specified purposes and the value of the Investment Reserve as at 31st March 2022 stood at £331,205. Plans for utilising this reserve are considered by the Board on a regular basis and expenditure of £213,841 is planned during the coming financial year. This relates to development of our Holiday Gap and Community Safety related programmes as well as delivery of our summer Inspiration 2022 programme.

Plans for the Future

During 2021/2 we launched a new 10-year strategy which lays out a road map to expand Doorstep Sport provision throughout the country and grow opportunities for young people in underserved communities to participate in sport. Central to the strategy are four commitments for the way the organisation will work, collaborate and support the 1,500+ community sports organisations that comprise the wider StreetGames Network:

- We are the people beside the people who change lives and communities
- Collaboration is in our DNA – we will play our part in the movement
- StreetGames is committed to growing the reach and impact of Doorstep Sport in more places, with more young people
- We are frontline first – Locally Trusted Organisations and young people are at the heart of all we do

These commitments form the framework within which we will develop delivery over the life of the Strategy. The strategy identifies four key objectives that StreetGames will strive towards over this next ten-year period – The StreetGames ‘Endgame’:

- All young people from low-income, underserved communities can engage in life-enhancing Doorstep Sport
- There is a year-round, multisport offer available in every low-income, underserved community
- All young people from low-income underserved communities can access a pathway to become volunteers and future community leaders
- All mainstream sports providers change their practice to meet the needs of young people from low-income, underserved communities

These objectives represent the overarching aims of the charity’s work. The 10 Year Strategy is supported through the development of a medium-term Business Plan which sets out the practical steps we will take in the next two years towards delivery of our longer term vision.



The percentage of our total income provided by Sport England grant has fallen consistently year on year since 2012. Nevertheless, we recognise that funding from Sport England and Sport Wales remains foundational for StreetGames and provides the critical platform from which we are able to attract other resources. As noted above, Sport England has recognised our role as a System Partner in their planning for the period 2022-7. This has brought with it confirmed funding over the same period which will continue to underpin our core activity. We will also be working with Sport Wales to develop a longer term funding arrangement, which we hope will allow StreetGames, together with our partners, to continue to respond at speed to the issues young people and their local communities face.

As already seen, StreetGames continues to be extremely successful in deepening understanding as to the role of sport in addressing a range of social issues. The strong relationships we have developed over time meant that funding partners were able to offer considerable flexibility around delivery during the recent difficult period, as we sought to ensure that LTOs survived the coronavirus crisis and sustained the vital relationships they hold with hard to reach young people. Nevertheless, we recognise that the Covid-19 crisis is likely to have a significant longer-term impact on the financial capacity of our existing funders and that the fundraising climate is likely to become ever more challenging as cost of living pressures impact on the demands made of them.

Long-term sustainability and the continued development of a broadly-based funding platform over time will therefore remain a key area of attention. We have built on the growth of partnership working of the last few years, by investing in our regional and fundraising infrastructure and we believe that this places us in a strong position to continue the development of new and existing relationships and grow our income base. The Department for Education's Holiday Activities with Food programme in particular offers the opportunity to extend our reach as we look to meet the needs of LTOs and young people at scale.

The power of sport is becoming increasingly widely acknowledged as an effective community safety tool, offering access to new social networks and a wide range of positive social role models. We will continue to work with a variety of Police and Crime Commissioners and with PCC Violence Reduction Units to support those at risk of offending, with contracts in Greater Manchester, Staffordshire, Derbyshire and the West Midlands secured for 2022/23.

Alongside our work with statutory bodies, we will continue to develop potential sources of unrestricted funding. This includes a continued focus on the growth of a portfolio of charitable, corporate and individual supporters. Despite the Covid-related set-backs of 2020/22, our training offer continues to be highly valued across the sector and we have seen our on-line training offer grow over the last two years.

Fundraising

StreetGames' fundraising activity aims to strike a balance between funding the core of the organisation and enabling activity in our target communities. In broad terms, our strategy is designed to enable StreetGames to deliver three main objectives:

- Increase the sustainability of StreetGames by contributing funding to its core functions. We know that when we raise money for the 'StreetGames Effect' this contributes to the delivery of our other fundraising objectives as well.
- Support the delivery of impactful Doorstep Sport
- Provide the advice and support to help sustain the LTOs that make up the StreetGames network.

We are committed to high standards throughout our fundraising activity: we are clear about who we are, what we do and how gifts are used. We respect the rights, dignities and privacy of our supporters and beneficiaries and comply with relevant laws including those that apply to data protection, health and safety, and the environment.

The focus of our fundraising activity is such that no general solicitations are undertaken by telephone, door-to-door or in the street. We do not engage the services of any professional fundraiser. Our fundraising strategy will nevertheless occasionally see us work with a select number of commercial organisations to both raise funds and campaign in support of StreetGames' causes. During 2021/22 we had no Commercial Participator Agreements in place, although we worked closely with a number of other commercial organisations to both raise awareness of our charitable objectives and delivery specific programmes.

As we develop our fundraising activities, we will continue to abide by the Fundraising Standards Board's Fundraising Code of Practice and the FRSB's Fundraising Promise. No complaints have been received about our fundraising activity during the year.

Grant making policy

From time to time StreetGames receives awards from funding bodies which it distributes in turn to organisations delivering activity in local communities. The distribution of these amounts is carried out in accordance with the specific terms of the agreement with any ultimate funding body. A dedicated team of staff is in place to ensure that activity planned and delivered by third party organisations complies with relevant eligibility criteria. In 2021/22 StreetGames made grants of £2,430,962, representing 29% of total charitable expenditure.

Disclosure of information to auditors

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of the information.

Statement of Trustees' Responsibilities

The trustees are responsible for preparing the Trustees' Annual Report and financial statements in accordance with applicable laws and the United Kingdom Generally Accepted Accounting Practice including FRS 102.

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently
- observe the methods and principles in the Charities SORP
- make judgements and estimates that are reasonable and prudent
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and which enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Auditors

Trustees intend to conduct a tender process for audit services for the year ended 31st March 2023 during the coming year.

The Financial Statements and Strategic Report are approved by the Board of Directors on 19th October 2022 and signed on behalf of the Board by



Dawn Cole

Company Secretary





Independent Auditor's Report to the Members and Trustees of StreetGames UK

Opinion

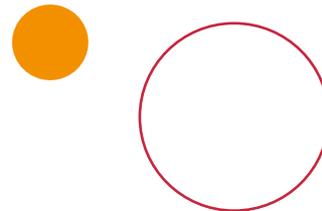
We have audited the financial statements of StreetGames UK for the year ended 31 March 2022 which comprise Consolidated Statement of Financial Activities, Consolidated Statement of Financial Position, Consolidated Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the charitable company's affairs as at 31 March 2022 and of its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and Regulation 8 of the Charities Accounts (Scotland) Regulations 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustee's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group or the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information contained within the annual report. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



Opinions on other matters prescribed by the Companies Act 2006

In our opinion based on the work undertaken in the course of our audit

- the information given in the trustees' report, which includes the directors' report and the strategic report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In light of the knowledge and understanding of the group and the charitable company and their environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 25, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group and charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Details of the extent to which the audit was considered capable of detecting irregularities, including fraud and non-compliance with laws and regulations are set out below. A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/ auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We identified and assessed the risks of material misstatement of the financial statements from irregularities, whether due to fraud or error, and discussed these between our audit team members. We then designed and performed audit procedures responsive to those risks, including obtaining audit evidence sufficient and appropriate to provide a basis for our opinion.

We obtained an understanding of the legal and regulatory frameworks within which the group and charitable company operates, focusing on those laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements. The laws and regulations we considered in this context were the Companies Act 2006, the Charities Act 2011, the Charities and Trustee Investment (Scotland) Act 2005 and Regulation 8 of the Charities Accounts (Scotland) Regulations 2006 together with the Charities SORP (FRS 102). We assessed the required compliance with these laws and regulations as part of our audit procedures on the related financial statement items.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which might be fundamental to the group and charitable company's ability to operate or to avoid a material penalty. We also considered the opportunities and incentives that may exist within the group and charitable company for fraud.

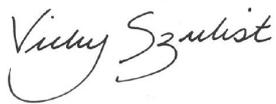
Auditing standards limit the required audit procedures to enquiry of the Trustees and other management and inspection of regulatory and legal correspondence, if any.

We identified the greatest risk of material impact on the financial statements from irregularities, including fraud, to be within donations income, legacy and fundraising income and the override of controls by management. Our audit procedures to respond to these risks included enquiries of management about their own identification and assessment of the risks of irregularities, designing audit procedures over income, sample testing on the posting of journals, reviewing accounting estimates for biases and reading minutes of meetings of those charged with governance.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations (irregularities) is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it. In addition, as with any audit, there remained a higher risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

Use of our report

This report is made solely to the group and charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the group and charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the group and charitable company and the group and charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Vicky Szulist
Senior Statutory Auditor
For and on behalf of
Crowe U.K. LLP
Statutory Auditor

The Lexicon
Mount Street
Manchester
M2 5NT

28th October 2022



Financial Statements

StreetGames UK
CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES
(incorporating an income and expenditure account)
For the year ended 31 March 2022

	Note	Unrestricted Funds 2022 £	Restricted Funds 2022 £	Total Funds 2022 £	Total Funds 2021 £
INCOME					
Donations and legacies	3	115,934	-	115,934	109,071
Other trading activities	4	439,052	-	439,052	217,118
Investment income	6	1,526	-	1,526	328
Charitable activities	7	7,772	8,302,487	8,310,259	5,924,806
TOTAL INCOME		<u>564,284</u>	<u>8,302,487</u>	<u>8,866,771</u>	<u>6,251,323</u>
RESOURCES EXPENDED					
Bid writing and raising funds	8	42,386	218,414	260,800	227,276
Trading activities	8	279,043	-	279,043	155,440
Charitable activities	8	6,133	7,937,081	7,943,214	5,564,280
TOTAL RESOURCES EXPENDED		<u>327,562</u>	<u>8,155,495</u>	<u>8,483,057</u>	<u>5,946,996</u>
NET INCOMING RESOURCES BEFORE TRANSFERS		236,722	146,992	383,714	304,327
Transfers	22	-	-	-	-
NET MOVEMENT IN FUNDS	22	<u>236,722</u>	<u>146,992</u>	<u>383,714</u>	<u>304,327</u>
TOTAL FUNDS AT 1 APRIL 2021	22	999,349	1,247,743	2,247,092	1,942,765
TOTAL FUNDS AT 31 MARCH 2022	22	<u>1,236,071</u>	<u>1,394,735</u>	<u>2,630,806</u>	<u>2,247,092</u>

The Consolidated Statement of Financial Activities includes all gains and losses recognised in the year.

All activities relate to continuing activities.

The notes on pages 33 to 56 form part of these financial statements.

StreetGames UK
CONSOLIDATED BALANCE SHEET
Company Registration Number: 5384487
As at 31 March 2022

	Note	Group 2022 £	Group 2021 £	Charity 2022 £	Charity 2021 £
FIXED ASSETS					
Tangible fixed assets	15	21,400	15,717	21,400	15,717
Investments	16	-	-	1	1
		<u>21,400</u>	<u>15,717</u>	<u>21,401</u>	<u>15,718</u>
CURRENT ASSETS					
Debtors	17	1,182,753	504,157	1,184,367	505,182
Cash at bank and in hand		3,012,196	2,680,098	2,996,109	2,654,080
		<u>4,194,949</u>	<u>3,184,255</u>	<u>4,180,476</u>	<u>3,159,262</u>
CREDITORS: amounts falling due within one year	18	(1,585,543)	(909,192)	(1,581,414)	(886,417)
NET CURRENT ASSETS		<u>2,609,406</u>	<u>2,275,063</u>	<u>2,599,062</u>	<u>2,272,845</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>2,630,806</u>	<u>2,290,780</u>	<u>2,620,463</u>	<u>2,288,563</u>
CREDITORS: amounts falling due after more than one year	19	-	(43,688)	-	(43,688)
NET ASSETS	23	<u>2,630,806</u>	<u>2,247,092</u>	<u>2,620,463</u>	<u>2,244,875</u>
CHARITY FUNDS					
Unrestricted – General funds	22, 23	904,866	752,516	894,523	750,299
Investment reserve	22, 23	331,205	246,833	331,205	246,833
Restricted funds	22, 23	1,394,735	1,247,743	1,394,735	1,247,743
		<u>2,630,806</u>	<u>2,247,092</u>	<u>2,620,463</u>	<u>2,244,875</u>

These accounts have been prepared in accordance with the provisions of the small companies' regime within Part 15 of the Companies Act 2006.

The financial statements were approved and authorised for issue by the Trustees on 19 October 2022, and signed on their behalf by:



John Cove
Director

The notes on pages 33 to 56 form part of these financial statements.

StreetGames UK
STATEMENT OF CASH FLOWS
For the year ended 31 March 2022

	Group 2022 £	Group 2021 £	Charity 2022 £	Charity 2021 £
Cash flows from operating activities				
Net cash provided by operating activities	399,194	1,446,728	409,125	1,697,763
Cash Flows from investing activities				
Net cash provided by investing activities	27 (17,096)	(5,261)	(17,096)	(5,261)
Cash Flows from Financing activities				
Net cash provided by financing activities	28 (50,000)	50,000	(50,000)	50,000
Increase/ (decrease) in cash and cash equivalents in the year.	332,098	1,491,467	342,029	1,742,502
Cash and cash equivalents at the beginning of the year.	2,680,098	1,188,631	2,654,080	911,578
Cash and cash equivalents at the end of the year.	3,012,196	2,680,098	2,996,109	2,654,080

NET CASH FLOW FROM OPERATING ACTIVITIES

	Group 2022 £	Group 2021 £	Charity 2022 £	Charity 2021 £
Net income/(expenditure) for the reporting period	383,714	304,327	375,588	474,471
Adjusted for:				
Interest receivable	(1,526)	(328)	(1,526)	(328)
Depreciation charges	12,838	9,083	12,838	9,083
Loss on disposal of tangible fixed assets	101	-	101	0
(Increase)/Decrease in debtors	(678,596)	1,104,967	(679,185)	1,131,193
Increase/(Decrease) in creditors	682,663	28,679	701,309	133,344
Net cash provided by / (used in) operating activities	399,194	1,446,728	409,125	1,747,763

ANALYSIS OF CASH AND CASH EQUIVALENTS

	Group 2022 £	Group 2021 £	Charity 2022 £	Charity 2021 £
Cash at bank	3,012,196	2,680,098	2,996,109	2,654,080

StreetGames UK
STATEMENT OF CASH FLOWS
For the year ended 31 March 2022

ANALYSIS OF CHANGE IN NET DEBT

	<u>At start of year</u> £	<u>Cash flows</u> £	<u>Acquisition/ disposal of subsidiaries</u> £	<u>New finance leases</u> £	<u>Fair value movements</u> £	<u>Foreign exchange movements</u> £	<u>Other non-cash changes</u> £	<u>At end of year</u> £
Cash	2,680,098	382,098		-	-	-	-	3,062,196
Cash equivalents	-			-	-	-	-	-
Overdraft facility repayable on demand	-	-	-	-	-	-	-	-
		-						
Loans falling due within one year	-	(6,312)	-	-	-	-	-	(6,312)
Loans falling due after more than one year	-	(43,688)	-	-	-	-	-	(43,688)
Finance lease obligations	-	-	-	-	-	-	-	-
TOTAL	2,680,098	332,098	-	-	-	-	-	3,012,196

StreetGames UK
NOTES TO THE FINANCIAL STATEMENTS
For the year ended 31 March 2022

1. ACCOUNTING POLICIES

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

1.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with accounting and reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015) – (Charities SORP (FRS102)), The Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) and the Companies Act 2006.

StreetGames UK meets the definition of a public benefit entity under FRS102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note.

1.2 Consolidated financial statements

The financial statements consolidate the results of the charity and its wholly owned subsidiary Doorstep Sport Trading Ltd on a line by line basis. A separate Statement of Financial Activities and Income and Expenditure Account for the charity has not been presented because StreetGames UK has taken advantage of the exemption afforded by section 408 of the Companies Act 2006.

1.3 Company status

The Charity is a company limited by guarantee. The Trustees of the company are the Trustees named on page 3. In the event of the Charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the Charity.

1.4 Currency and rounding

The financial statements are prepared in sterling, which is the functional currency of the charity, and monetary amounts in these financial statements are rounded to the nearest £.

1.5 Going concern

StreetGames, in common with many charities, operates within a funding environment of considerable uncertainty; where short term funding awards are the norm. Nevertheless, we continue to maintain strong relationships with a broad cross section of partners and our success in accessing an increasing number of funding streams demonstrates our success in managing the position.

Sport England and Sport Wales remain key supporting partners. Sport England have confirmed StreetGames as a systemic partner for 2022/5 with associated funding of £2.1m per annum over the period. We also continue to access a range of, albeit short term, funding sources from Sport Wales. During 2022/3 we have been successful in winning 1+1+1 contracts to deliver DfE HAF funded activity across a number of local authorities and there is every expectation that these will be renewed in subsequent financial years where DfE awards continue to be available.

Nevertheless, the Directors recognise that the overall economic environment is challenging and that this is likely to have an impact on both the charity's future funding position and the demand for its services. They have prepared forecasts for the next twelve months that indicate that sufficient resources will be available to meet financial commitments and continue to monitor the developing situation. As a result, the directors believe that the company's financial resources and contingency planning is sufficient to ensure the ability of the company to continue as a going concern for the foreseeable future, being at least twelve months from the date of approval of these financial statements. They have therefore prepared the financial statements on a going concern basis.

StreetGames UK
NOTES TO THE FINANCIAL STATEMENTS
For the year ended 31 March 2022

1. ACCOUNTING POLICIES (continued)

1.6 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors which have been received by the Charity for specific purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund are set out in the notes to the financial statements.

1.7 Incoming resources

All incoming resources are included in the Statement of Financial Activities when the Charity is legally/contractually entitled to the income and the amount can be quantified with reasonable accuracy.

Voluntary income is received by way of grants, donations and gifts and is included in full in the statement of financial activities when receivable. Grants where entitlement is conditional on the delivery of a specific performance by the charity, are recognised when the charity becomes unconditionally entitled to the grant. Donated services and facilities are included at the value to the charity where this can be quantified. The value of services provided by volunteers has not been included.

Income from government and other grants, whether 'capital' or 'revenue', is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

Where income is received with requirements that it is to be used in future accounting periods, the income is deferred until those periods.

Incoming resources from charitable activities relate to grants specifically for the provision of goods and services for beneficiaries.

Income from investments is included in the year in which it is receivable.

1.8 Resources expended

Expenditure is recognised when it is incurred and is reported gross of related income in the following bases:

Cost of generating funds comprises the costs associated with attracting voluntary income and the costs of operating for fundraising purposes.

Charitable expenditure comprises direct expenditure including direct staff costs attributable to the Charity's activities. Where costs cannot be directly attributed, they have been allocated to activities on a basis consistent with the use of resources as detailed below.

Governance costs include those costs incurred in the governance of the Charity's assets and are associated with constitutional and statutory requirements.

Support costs include the central functions and have been allocated to activity cost categories on the basis of staff time.

Each year a transfer from the surplus unrestricted funds is made to clear the restricted funds deficit.

1.9 Leasing and hire purchase

Assets obtained under hire purchase contracts and finance leases are recognized as tangible fixed assets. Assets acquired by finance lease are depreciated over the shorter of the lease term and their useful lives. Assets acquired by hire purchase are depreciated over their useful lives. Finance leases are those where substantially all of the benefits and risks of ownership are assumed by the company. Obligations under such agreements are included in creditors net of the finance charge allocated to future periods. The finance element of the rental payment is charged to the Statement of Financial Activities so as to produce a constant periodic rate of charge on the net obligation outstanding in each year.

StreetGames UK
NOTES TO THE FINANCIAL STATEMENTS
For the year ended 31 March 2022

1. ACCOUNTING POLICIES (continued)

1.10 Operating leases

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged to the Statement of Financial Activities as incurred.

1.11 Tangible fixed assets and depreciation

All assets costing more than £400 are capitalised.

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Fixtures & fittings	- 25% p.a. straight line
Computer equipment	- 25% p.a. straight line

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the statement of financial activities.

1.12 Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount.

1.13 Financial instruments

The Charity only enters basic financial instruments that result in the recognition of financial assets and liabilities like trade debtors and creditors, loans from banks and other third parties, loans to related parties and investments in non-puttable ordinary shares.

Debt instruments (other than those wholly repayable or receivable within one year), including loans and other accounts receivable and payable, are initially measured at present value of the future cash flows and subsequently at amortised cost using the effective interest method.

Debt instruments that are payable or receivable within one year, typically trade debtors and creditors, are measured, initially and subsequently, at the undiscounted amount of the cash or other consideration expected to be paid or received.

However, if the arrangements of a short-term instrument constitute a financing transaction, like the payment of a trade debt deferred beyond normal business terms or financed at a rate of interest that is not a market rate or in the case of an outright short term loan not at market rate, the financial asset or liability is measured, initially, at the present value of the future cash flow discounted at a market rate of interest for a similar debt instrument and subsequently at amortised cost.

1.14 Pension contributions

The pension costs charged in the financial statements represent the contributions payable by the charity during the year. The pension liability and expense are charged to activities on the basis of staff time allocated for relevant employees. The allocation between restricted and unrestricted funds is in line with the classification of expenditure for each activity.

1.15 Termination benefits

Termination benefits are payable when employment is terminated before the normal retirement date, or whenever an employee accepts voluntary redundancy in exchange for these benefits. The charity recognises termination benefits when it is demonstrably committed to either (i) terminating the employment of current employees according to a detailed formal plan without possibility of withdrawal or (ii) providing termination benefits as a result of an offer made to encourage voluntary redundancy.

StreetGames UK
NOTES TO THE FINANCIAL STATEMENTS
For the year ended 31 March 2022

1. ACCOUNTING POLICIES (continued)

1.16 Company Information

StreetGames UK is a company limited by guarantee (company number 5384487) and is incorporated in the United Kingdom. For details of the registered office, please refer to the Legal and Administrative Information on page 3.

1.17 Charitable activity

The Charity had seven charitable activities in the year (2021: seven). These charitable activities support the purposes of the charity, as detailed in the Trustees report.

1.18 Critical accounting judgements and key sources of estimation uncertainty

In the application of the entity's accounting policies which are described on pages 33-36, the Trustees are required to make judgments, estimates, assumptions about the carrying value of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects the current and future periods.

In the view of the Trustees, no assumptions concerning the future or estimation uncertainty affecting assets and liabilities at the balance sheet date are likely to result in a material adjustment to their carrying amounts in the next financial year.

2. FINANCIAL PERFORMANCE OF THE CHARITY

	2022 £	Total 2022 £	2021 £	Total 2021 £
Income	8,837,306		6,205,262	
Gift Aid from Subsidiary	<u>2,218</u>		<u>172,362</u>	
Total Income		8,839,524		6,377,624
Expenditure on Bid writing and Raising Funds	(321,429)		(166,995)	
Expenditure on Charitable Activities	<u>(8,142,507)</u>		<u>(5,736,158)</u>	
		(8,463,936)		(5,903,153)
Net Income/(Expenditure)		375,588		474,471
Total Funds Brought Forward		2,244,875		1,770,404
Total Funds Carried Forward		<u>2,620,463</u>		<u>2,244,875</u>
Represented by:				
Restricted Income Funds		1,394,735		1,247,743
Investment Reserve		331,205		246,833
Unrestricted Income Funds		894,523		750,299
Total Funds		<u>2,620,463</u>		<u>2,244,875</u>

StreetGames UK
NOTES TO THE FINANCIAL STATEMENTS
For the year ended 31 March 2022

3. DONATIONS AND LEGACIES

	Unrestricted Funds 2022 £	Restricted Funds 2022 £	Total Funds 2022 £	Unrestricted Funds 2021 £	Restricted Funds 2021 £	Total Funds 2021 £
Donations received	<u>115,934</u>	<u>-</u>	<u>115,934</u>	<u>109,071</u>	<u>-</u>	<u>109,071</u>

4. OTHER TRADING ACTIVITIES

	Unrestricted Funds 2022 £	Restricted Funds 2022 £	Total Funds 2022 £	Unrestricted Funds 2021 £	Restricted Funds 2021 £	Total Funds 2021 £
Fundraising events	-	-	-	-	-	-
Training courses	248,532	-	248,532	103,532	-	103,532
Sports development	121,368	-	121,368	27,346	-	27,346
Other income	69,152	-	69,152	85,837	-	85,837
Sale of merchandise	<u>-</u>	<u>-</u>	<u>-</u>	<u>403</u>	<u>-</u>	<u>403</u>
	<u>439,052</u>	<u>-</u>	<u>439,052</u>	<u>217,118</u>	<u>-</u>	<u>217,118</u>

Total income from fundraising combining donations and fundraising events is £115,934 (2021: £109,071)

5. FINANCIAL PERFORMANCE OF THE SUBSIDIARY

Included within other trading activities are results the wholly owned trading subsidiary Doorstep Sport Trading Ltd (company number 9774224). Doorstep Sport Trading Ltd is incorporated in the United Kingdom and pays all of its profits to the charity under the gift aid scheme.

	Total 2022 £	Total 2021 £
Turnover	29,465	46,060
Cost of Sales and Administration Costs	<u>(19,122)</u>	<u>(43,842)</u>
Net profit	10,343	2,218
Amount gift aided to the charity	<u>(2,218)</u>	<u>(172,362)</u>
Retained earnings in the subsidiary	<u>(8,125)</u>	<u>(170,144)</u>
The assets and liabilities of the subsidiary were:		
Current assets	16,087	26,018
Current liabilities	<u>(5,743)</u>	<u>(23,799)</u>
Total net assets	<u>10,344</u>	<u>2,219</u>
Aggregate share capital and reserves	<u>10,344</u>	<u>2,219</u>

StreetGames UK
NOTES TO THE FINANCIAL STATEMENTS
For the year ended 31 March 2022

6. **INVESTMENT INCOME**

	Unrestricted Funds 2022 £	Restricted Funds 2022 £	Total Funds 2022 £	Unrestricted Funds 2021 £	Restricted Funds 2021 £	Total Funds 2021 £
Interest receivable	<u>1,526</u>	<u>-</u>	<u>1,526</u>	<u>328</u>	<u>-</u>	<u>328</u>

7. **CHARITABLE ACTIVITIES**

Group and Charity	Unrestricted Funds 2022 £	Restricted Funds 2022 £	Total Funds 2022 £	Unrestricted Funds 2021 £	Restricted Funds 2021 £	Total Funds 2021 £
Fundraising	-	218,414	218,414	-	215,721	215,721
Doorstep Sport	7,772	2,582,902	2,590,674	-	2,588,382	2,588,382
Work Readiness & Apprenticeships	-	406,241	406,241	-	179,456	179,456
Widening Participation	-	119,680	119,680	-	211,245	211,245
Health	-	463,799	463,799	-	339,208	339,208
Community Safety	-	575,378	575,378	-	589,484	589,484
Holiday Programmes	-	3,829,620	3,829,620	-	1,588,191	1,588,191
Coronavirus Job Retention Scheme	-	8,041	8,041	-	142,169	142,169
Governance	<u>-</u>	<u>98,412</u>	<u>98,412</u>	<u>-</u>	<u>70,950</u>	<u>70,950</u>
	<u>7,772</u>	<u>8,302,487</u>	<u>8,310,259</u>	<u>-</u>	<u>5,924,806</u>	<u>5,924,806</u>

Included in income for charitable activities is a total of £6,815,857 (2021: £4,801,532) relating to government grants. Further information about the nature and source of this income can be found in note 22 Analysis of Charitable Funds and note 24 Income Received from Public Investors.

StreetGames UK
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For the year ended 31 March 2022

8.1 RESOURCES EXPENDED

a. Bid writing and Raising Funds

	Unrestricted Funds			Restricted		Total Funds 2021 £
	Fundraising	Trading	Total	Fundraising	Total	
	2022	Activities	2022	2022	Funds	
	£	£	£	£	£	£
Direct expenditure						
- Staff costs	9,601	135,310	144,911	200,688	345,599	261,048
- Travel & Subsistence	-	8,478	8,478	3,349	11,827	-
- Other Project Costs	30,000	92,226	122,226	-	122,226	74,304
- Premises & Office Costs	-	4,399	4,399	-	4,399	2,699
- PR & Marketing	-	-	-	-	-	-
Support costs						
- Central staff costs	1,299	27,220	28,519	9,876	38,395	28,677
- Central travel costs	-	337	337	169	506	15
- Premises & office costs	1,131	9,942	11,073	2,597	13,670	13,346
- PR & marketing	196	495	691	784	1,475	1,328
- Staff recruitment/training	159	636	795	951	1,746	1,279
	<u>42,386</u>	<u>279,043</u>	<u>321,429</u>	<u>218,414</u>	<u>539,843</u>	<u>328,716</u>

b. Charitable Activities

	Unrestricted		Total Funds 2021 £
	Doorstep	Total	
	Sport	Funds	
	2022	2022	£
	£	£	£
Direct Costs			
- Staff costs	-	-	-
- Travel & Subsistence	-	-	-
- Other Project Costs	5,540	5,540	(1,497)
- Premises & Office Costs	-	-	167
- PR & marketing	-	-	-
Support Costs			
- Central staff costs	468	468	-
- Central travel costs	-	-	-
- Premises & office costs	73	73	-
- PR & marketing	52	52	-
	<u>6,133</u>	<u>6,133</u>	<u>(1,330)</u>

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8.2 RESTRICTED FUNDS

		Doorstep Sport £	Work Readiness & Apprenticeship Programmes £	Widening Participation £	Health £	Community Safety £	Holiday Programmes £	Governance £	Total 2022 £	Total 2021 £
Costs Related Directly to Activities										
Staff Costs		1,584,612	25,742	38,819	55,678	219,316	706,379	34,640	2,665,186	1,711,753
Regional Network Support		215,627	9,860	14,080	74,725	60,715	321,186	-	696,193	394,279
Travel & Subsistence		55,158	-	1,256	6,389	7,220	22,200	3,012	95,235	9,788
Grants to Delivery Organisations		417,260	158,606	19,678	239,499	187,623	1,408,296	-	2,430,962	2,208,313
Other Project Costs		104,445	54,608	21,817	60,233	23,896	651,805	3,960	920,764	314,875
Premises & Office Costs		25,041	60	1,268	6,255	2,349	30,154	2,604	67,731	81,992
PR & Marketing		11,000	-	781	1,050	-	90,245	-	103,076	13,000
Insight		2,666	-	-	4,650	-	-	-	7,316	40,166
Monitoring & Evaluation		28,213	-	180	6,450	16,667	48,475	-	99,985	71,580
Trustee Recruitment & Devt		-	-	-	-	-	-	15,057	15,057	-
Audit Fees		-	-	-	-	-	-	19,020	19,020	20,940
		2,444,022	248,876	97,879	454,929	517,786	3,278,740	78,293	7,120,525	4,866,686
Support Costs										
Central Staff Costs	Time	198,192	25,369	28,026	28,026	34,230	191,337	17,097	522,277	443,933
Central Travel & Subsistence	Time	3,711	843	843	843	843	8,434	843	16,360	480
Premises & Office Costs	Staff	98,736	15,414	14,662	9,824	11,162	58,232	2,178	210,208	199,723
PR & Marketing	Activity	20,023	1,959	1,959	1,959	1,959	9,795	-	37,654	33,623
Staff Recruitment & Dev	Staff	15,752	1,590	1,584	1,590	1,590	7,951	-	30,057	21,165
		336,414	45,175	47,074	42,242	49,784	275,749	20,118	816,556	698,924
		2,780,436	294,051	144,953	497,171	567,570	3,554,489	98,411	7,937,081	5,565,610

StreetGames UK
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9. SUPPORT COSTS

Restricted		Fundraising	Doorstep Sport	Work Readiness & Apprenticeship Programmes	Widening Participation	Health	Community Safety	Holiday Programmes	Governance	Restricted	Restricted
										Total 2022	Total 2021
		£	£	£	£	£	£	£	£	£	£
Support costs have been allocated to activities as follows:											
Central Staff Costs	Time	9,876	198,192	25,369	28,026	28,026	34,230	191,337	17,097	532,153	452,595
Central Travel & Subsistence	Time	169	3,711	843	843	843	843	8,434	843	16,529	485
Premises & Office Costs	Staff	2,597	98,736	15,414	14,662	9,824	11,162	58,232	2,178	212,805	202,263
PR & Marketing	Activity	784	20,023	1,959	1,959	1,959	1,959	9,795	-	38,438	34,322
Staff Recruitment & Devt.	Staff	951	15,752	1,590	1,584	1,590	1,590	7,951	-	31,008	21,862
Total support costs		14,377	336,414	45,175	47,074	42,242	49,784	275,749	20,118	830,933	711,527

Unrestricted		Fundraising	Doorstep Sport	Trading Activities	Unrestricted	Unrestricted	Total 2022	Total 2021
					Total 2022	Total 2021		
		£	£	£	£	£	£	£
Support costs have been allocated to activities as follows:								
Central Staff Costs	Time	1,299	468	27,220	28,987	20,015	561,140	472,610
Central Travel & Subsistence	Time	-	-	337	337	10	16,866	495
Premises & Office Costs	Staff	1,131	73	9,942	11,146	10,806	223,951	213,069
PR & Marketing	Activity	196	52	495	743	649	39,181	34,971
Staff Recruitment & Development	Staff	159	-	636	795	582	31,803	22,444
Total support costs		2,785	593	38,630	42,008	32,062	872,941	743,589

StreetGames UK
NOTES TO THE FINANCIAL STATEMENTS
For the year ended 31 March 2022

10. ANALYSIS OF GRANTS

Included within expenditure above are grants as follows:

	2022 £	2021 £
Activity:		
- Doorstep Sports Clubs	406,001	842,712
- Widening Participation	19,678	11,600
- Health	245,128	179,174
- Community Safety	187,623	210,961
- Work Readiness & Apprenticeships	158,607	
- Holiday Programmes – Fit & Fed schemes	<u>1,413,925</u>	<u>963,866</u>
Total of grants given out	2,430,962	2,208,313
Support costs in relation to the grant making activities	<u>161,571</u>	<u>170,538</u>
	<u>2,592,533</u>	<u>2,378,851</u>

All grants were made to institutions and there were no material grants awarded to institutions in the year ended 31 March 2022 or in the year ended 31 March 2021.

11. NET INCOME/EXPENDITURE FOR THE YEAR

	2022 £	2021 £
This is stated after charging:		
Depreciation and other amounts written off tangible fixed assets	12,838	9,083
Loss on disposal of tangible fixed assets	101	-
Auditors remuneration		
- Audit fees	19,020	22,740
- Non audit services	<u>630</u>	<u>594</u>
	<u>32,589</u>	<u>32,417</u>

12.1 STAFF COSTS

Employment costs:

	2022 £	2021 £
Wages and salaries	2,957,686	2,082,215
Social security costs	310,723	206,071
Pension costs	<u>185,917</u>	<u>135,492</u>
	<u>3,454,326</u>	<u>2,423,778</u>

Included in the £2,957,686 costs are non-statutory/non-contractual severance payments, totaling £6,000 (2021: £5,872).

The number of employees whose total employee benefits (excluding pension costs) exceeded £60,000 fell within the following bands:

	2022 No.	2021 No.
£60,001 to £70,000	5	4
£70,001 to £80,000	6	2
£80,001 to £90,000	2	1
£90,001 to £100,000	-	-
£100,001 to £110,000	1	-

StreetGames UK
NOTES TO THE FINANCIAL STATEMENTS
For the year ended 31 March 2022

12.2 NUMBER OF EMPLOYEES

The average monthly numbers of employees (excluding trustees) during the year was as follows:

	2022	2021
	No.	No.
Fundraising	7	6
Trading Activities	5	3
Doorstep Sport Clubs	28	30
Work Readiness & Apprenticeship/Kickstart Programmes	2	5
Widening Participation	3	4
Health	3	2
Community Safety	10	4
Holiday Programmes	16	3
Governance	<u>1</u>	<u>1</u>
	<u>75</u>	<u>58</u>

12.3 TRUSTEES' EMOLUMENTS

The trustees are entitled to reclaim reasonable out of pocket expenses. During the period seven (2021: one) trustee reclaimed £1,150 (2021: £79) in respect of travel and other expenses. None of the trustees have received remuneration or other benefits from employment with the charity or any related entities.

12.4 KEY MANAGEMENT PERSONNEL

The key management personnel of the group and parent company comprise the trustees and the executive management team as listed on page 3. The total amount of employee benefits (including employer pension contributions) received by key management personnel for their services to the charity was £674,774 (2021: £494,826).

13. PENSION COSTS

The company operates a defined contribution pension scheme in respect of the staff. The scheme and its assets are held by independent managers. The pension charge represents contributions due from the company and was as follows:

	2022	2021
	£	£
Pension costs	<u>185,917</u>	<u>135,492</u>

Pension costs are split between restricted and unrestricted funds on the basis of staff allocation to projects.

Three employees (who received emoluments of over £80,000) received total contributions of £15,732 towards pension costs (2021: one employee received contributions of £4,842). The expense has been recognised within direct and support costs and the split between restricted and unrestricted funds is £13,464 (2021: £4,451) and £2,268 (2021: £291) respectively. An amount of £nil (2021: £346) was outstanding as at 31 March 2022.

14. TAXATION

The charity's activities fall within the exemptions afforded by the provisions of the Income and Corporation Taxes Act 1988. All taxable trading profits generated by the subsidiary have been donated to the parent company as charitable income, fully eliminating the corporation tax liability.

StreetGames UK
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15. TANGIBLE FIXED ASSETS

Group & Charity

	Fixtures, fittings and equipment £	Computer Equipment £	Total £
Cost			
At 1 April 2021	19,321	52,782	72,103
Additions		18,767	18,767
Disposals	-	(561)	(561)
At 31 March 2022	<u>19,321</u>	<u>70,988</u>	<u>90,309</u>
Depreciation			
At 1 April 2021	19,238	37,148	56,386
Charge for the Year	83	12,755	12,838
Disposals	-	(315)	(315)
At 31 March 2022	<u>19,321</u>	<u>49,588</u>	<u>68,909</u>
Net book value			
At 31 March 2022	<u>-</u>	<u>21,400</u>	<u>21,400</u>
At 31 March 2021	<u>83</u>	<u>15,634</u>	<u>15,717</u>

16. INVESTMENTS

The charity holds 1 ordinary share of £1 each in its wholly owned trading subsidiary company Doorstep Sport Trading Ltd (company number 9774224) which is incorporated in the United Kingdom. This is the only share allotted, called up and fully paid. The activities and results of Doorstep Sport Trading Ltd are summarised in note 5.

17. DEBTORS

	Group 2022 £	Group 2021 £	Charity 2022 £	Charity 2021 £
Due within one year:-				
Trade debtors	697,780	292,358	697,780	292,358
Other debtors	17,195	10,480	17,195	10,480
Prepayments and accrued income	467,778	201,319	467,778	201,319
Doorstep Sport Trading Ltd	-	-	1,614	1,025
	<u>1,182,753</u>	<u>504,157</u>	<u>1,184,367</u>	<u>505,182</u>

StreetGames UK
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18. CREDITORS: Amounts falling due within one year

	Group 2022 £	Group 2021 £	Charity 2022 £	Charity 2021 £
Due within one year:-				
Trade creditors	602,494	462,406	600,994	459,531
Other taxes and social security	158,994	81,741	158,994	81,741
Other creditors	433,443	8,896	433,443	8,896
Accruals and deferred income	390,612	349,837	387,983	329,937
Bank loans and overdrafts (see note 20)	<u>-</u>	<u>6,312</u>	<u>-</u>	<u>6,312</u>
	<u>1,585,543</u>	<u>909,192</u>	<u>1,581,414</u>	<u>886,417</u>

DEFERRED INCOME

	Group 2022 £	Group 2021 £
Deferred income at 1 April 2021	83,610	112,636
Released from previous years	(65,255)	(69,316)
Resources deferred in the year	<u>106,693</u>	<u>40,290</u>
Deferred income at 31 March 2022	<u>125,048</u>	<u>83,610</u>
Income has been deferred at the year-end in respect of:		
Monies received in advance of project commencement	125,048	66,110
Monies received for ongoing projects yet to be completed	<u>-</u>	<u>17,500</u>
	<u>125,048</u>	<u>83,610</u>

19. CREDITORS: Amounts falling due after one year

	Group 2022 £	Group 2021 £	Charity 2022 £	Charity 2021 £
Due within one year:-				
Bank loans and overdrafts (see note 20)	<u>-</u>	<u>43,488</u>	<u>-</u>	<u>43,488</u>
	<u>-</u>	<u>43,488</u>	<u>-</u>	<u>43,488</u>

StreetGames UK
NOTES TO THE FINANCIAL STATEMENTS
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20. BANK LOANS

	Group 2022 £	Group 2021 £	Charity 2022 £	Charity 2021 £
Amounts are due:				
Within one year	-	6,312	-	6,312
Between one and two years	-	9,666	-	9,666
Between two and five years	-	30,491	-	30,491
Over five years	<u>-</u>	<u>3,531</u>	<u>-</u>	<u>3,531</u>
	<u><u>-</u></u>	<u><u>50,000</u></u>	<u><u>-</u></u>	<u><u>50,000</u></u>

A £50,000 loan was received on 15 July 2020 from Royal Bank of Scotland as part of the UK Government backed Bounce Back Loan Scheme. No repayments were due for the first 12 months, with 60 monthly payments of £887.37 thereafter and the final repayment to be on 9th July 2026.

The interest rate payable was nil for the first 12 months and then 2.5% per annum thereafter.

The loan was repaid in full on 14th July 2021.

21. FINANCIAL INSTRUMENTS

	Group 2022 £	Group 2021 £	Charity 2022 £	Charity 2021 £
Financial assets	3,767,830	3,111,646	3,743,427	3,086,653
	<u>3,767,830</u>	<u>3,111,646</u>	<u>3,743,427</u>	<u>3,086,653</u>
Financial liabilities	1,460,493	869,269	1,456,364	863,995
	<u>1,460,493</u>	<u>869,269</u>	<u>1,456,364</u>	<u>863,995</u>

Financial assets are measured at amortised cost through profit or loss comprise of cash and cash equivalents and trade debtors.

Financial liabilities are measured at amortised cost through profit or loss comprise of cash and cash equivalents and trade creditors.

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22. ANALYSIS OF CHARITABLE FUNDS

Analysis of movements in restricted and unrestricted funds

	Balance 1 April 2021	Incoming resources	Resources expended	Transfers	Funds 31 March 2022
	£	£	£	£	£
General fund	752,516	564,284	(297,562)	(114,372)	904,866
Investment reserve	246,833	-	(30,000)	114,372	331,205
Sport England Doorstep Sport Programme	373,412	2,100,000	(2,421,199)		52,213
Sport England Community Emergency Fund	15,323	250,000	(245,408)		19,915
Community Sport Wales	71,689	592,100	(468,607)		195,182
Family Engagement Project	15,278	121,888	(137,166)		-
Kickstart Scheme	-	237,582	(225,382)		12,200
Holiday Activity and Food - Birmingham	-	1,822,927	(1,675,949)		146,978
Holiday Activity and Food - Newcastle upon Tyne	60,529	1,387,664	(1,329,247)		118,946
Holiday Activity and Food - Other Programmes	7,295	371,930	(273,771)		105,454
Fit and Fed Summer	110,420	170,500	(160,420)		120,500
Peer Research and Social Action Network	-	163,579	(111,638)		51,941
Places for People	-	75,130	(17,399)		57,731
Supporting Violence Reduction West Midlands	-	99,711	(70,459)		29,252
Supporting Violence Reduction Greater Manchester	36,280	104,166	(129,848)		10,598
Sports Diversion Pilot	84,007	57,500	(78,062)		63,445
Kent Safer Through Sport	-	62,500	(32,804)		29,696
Gen22 Volunteering Assignments	-	99,990	-		99,990
Chance to Shine Street Programme	19,845	30,263	(28,200)		21,908
London Marathon Charitable Trust	56,205	-	(43,025)		13,180
Volunteer Support Programme	31,051	24,300	(44,351)		11,000
Other Funds	366,409	530,757	(662,560)		234,606
	<u>2,247,092</u>	<u>8,866,771</u>	<u>(8,483,057)</u>	<u>-</u>	<u>2,630,806</u>

The designated reserve represents funds for future investment.

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22. ANALYSIS OF CHARITABLE FUNDS (continued)

Name of unrestricted fund	Description, nature and purposes of the fund
General fund	The 'free reserves' after allowing for all designated funds.
Investment reserve	Designated fund available to pump prime new or existing activity as required. Plans for use of the reserve are brought before the Board on a regular basis.
Name of restricted fund	Description, nature and purposes of the fund
Sport England Doorstep Sport Programme	Lottery grant to increase sports participation amongst 14-25 year olds in areas of high deprivation.
Sport England Community Emergency Fund	Grant to provide urgent funding to organisations, including local sports clubs, whose operations have been challenged by the impact of UK government restrictions to manage the spread of the Coronavirus pandemic.
Community Sport Wales	Lottery funds from Sport Wales to increase the frequency of regular participation in sport, providing support to those where barriers to regular participation exist. This year includes additional funding for 'Winter of Wellbeing' and Capital programmes.
Family Engagement Project	Funds from Sport Wales, on behalf of the Healthy and Active Fund partnership, to increase the physical activity levels and improve the emotional and mental well-being of 265 families living in poverty across 6 local authorities in Wales.
Kickstart Scheme	The Kickstart Scheme provides funding to employers to create jobs for 16 to 24 year olds on Universal Credit.
Holiday Activity & Food - Birmingham	DfE funding from Birmingham City Council for delivery of the programme to develop free holiday provision for disadvantaged children across the City for the 2021 summer and Christmas holidays. This involved encouraging children to eat more healthily, be more active and take part in engaging and enriching activities which support the development of resilience, character and wellbeing.
Holiday Activity & Food – Newcastle upon Tyne	DfE funding from Newcastle City Council to continue the programme targeted at children eligible for free school meals in the area. It involved providing meals, enriching activities and food preparation to cover the Easter, Summer and Christmas Holidays.
Holiday Activity & Food – Other Programmes	DfE funding received from several Councils to provide support to their individual programmes to ensure free holiday club provision is available for all children in receipt of free school meals in their areas. The areas covered were Lancashire, Tameside, Stockport, Derbyshire, Hull, East Riding, Haringey, Tower Hamlets and Medway.
Fit & Fed Summer	Grants from The Pears Family Charitable Foundation to develop and deliver Fit & Fed projects in the summer of 2021 in London, Newcastle and Wales. A further grant has been received and is carried forward for use in the summer of 2022.
Peer Research and Social Action Network	Grant from the Youth Endowment Fund Charitable Trust to be the programme delivery partner for the East and West Midlands region.

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22. ANALYSIS OF CHARITABLE FUNDS (continued)

Name of unrestricted fund	Description, nature and purposes of the fund
Places for People	National programme across 13 local authority areas to help build resilience, skills for life and community connectivity among the young people living in these neighbourhoods.
Supporting Violence Reduction West Midlands	Funding from the West Midlands Police & Crime Commissioner to provide a Sport Impact Manager and a Violence Reduction and Sports Coordinator to support sport based early intervention approaches by local organisations. Additional funding was also provided for related Sports Consultancy Work.
Supporting Violence Reduction Greater Manchester	Funding from the Greater Manchester Combined Authority to provide support to the Early Intervention Service and Youth Justice partnership by ensuring connections with stakeholders, assisting funding bids, training and working with community sports networks.
Sports Diversion Pilot	Funding from the Police & Crime Commissioner for Devon and Cornwall for the provision of services to young people using sports as a means of diverting them from advancing into criminal activity.
Kent Safer Through Sport	Grant from Salus to fund programme aimed to utilise the power of Doorstep Sport & physical activity to build pro-social identities in young people for they make more positive life decisions to stay away from youth crime and youth violence in some of the most underserved districts in North Kent & Medway.
Gen22 Volunteering Assignments	Funding from Birmingham Organising Committee for the Commonwealth Games 2022 Ltd to support 100 young people across the West Midlands to complete high quality local social action assignments.
Chance to Shine Street Programme	Funds to provide opportunities for young people to play cricket in a positive environment in their local community where the ability to play club or league cricket is not easily available.
London Marathon Charitable Trust	Grant to expand the Doorstep Sport programme for 2,000 12-20 year olds in Newcastle, Liverpool and Merthyr Tydfil new cluster areas.
Volunteer Support Programme	Continuation of the grant from The City Bridge Trust to fund a project field worker for a volunteer management support programme for Doorstep Sport organisations across London.

23. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Restricted funds £	Unrestricted funds £	Total funds £
Fund balances at 31 March 2022 as represented by:			
Tangible fixed assets	-	21,400	21,400
Current assets	1,394,735	2,796,085	4,190,820
Current liabilities	-	(1,581,414)	(1,581,414)
	<u>1,394,735</u>	<u>1,236,071</u>	<u>2,630,806</u>

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23. ANALYSIS OF NET ASSETS BETWEEN FUNDS (continued)

	Restricted funds £	Unrestricted funds £	Total Funds £
Fund balances at 31 March 2021 as represented by:			
Tangible fixed assets	-	15,717	15,717
Current assets	1,247,743	1,936,512	3,184,255
Current liabilities	-	(952,880)	(952,880)
	1,247,743	999,349	2,247,092

24. INCOME RECEIVED FROM PUBLIC INVESTORS

	Sport England £	Local authority £	Other public sector income £	Non- public income £	Total income £
Revenue grants					
Per column heading title	2,350,000	629,035	131,448	1,494,402	4,604,885
Department for Education			3,210,591		3,210,591
Department for Work and Pensions			237,582		237,582
West Midlands PCC			99,711		99,711
Devon and Cornwall PCC			57,500		57,500
Birmingham Organising Committee - CWG 2022			99,990		99,990
Other income					
Donations and legacies				115,934	115,934
Other trading activities				439,052	439,052
Investment income				1,526	1,526
Total income	2,350,000	629,035	3,836,822	2,050,914	8,866,771
Staffing costs	1,660,063	50,551	754,801	562,388	3,027,803
Regional network support	219,546	121,372	219,333	135,941	696,192
Travel & subsistence	50,859	2,079	27,473	26,696	107,107
Grants awarded	260,918	64,106	1,583,398	522,319	2,430,741
Other project costs	152,483	57,756	732,586	298,147	1,240,972
Insight	2,666	-	-	4,650	7,316
Monitoring & evaluation	28,213	17,267	48,475	6,030	99,985
Overhead & support costs	291,859	52,578	260,450	268,054	872,941
Total expenditure	2,666,607	365,709	3,626,516	1,824,225	8,483,057
Net income/(expenditure)	(316,607)	263,326	210,306	226,689	383,714

StreetGames UK
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24. INCOME RECEIVED FROM PUBLIC INVESTORS (continued)

Movement on reserves	Sport England £	Local authority £	Other public sector income £	Non- public income £	Total £
Reserves brought forward at 1 April 2021	388,735	115,208	204,341	1,538,808	2,247,092
Net income/(expenditure) for the year per above	(316,607)	263,326	210,306	226,689	383,714
Transfers	-	-	-	-	
Reserves carried forward at 31 March 2022	72,128	378,534	414,647	1,765,497	2,630,806

25. RELATED PARTY TRANSACTIONS

In the year to 31 March 2022 the following transactions took place between the charity and its wholly owned subsidiary Doorstep Sport Trading Ltd:

- The re-charge of £1,224 (2021: £883) staffing costs and £162 (2021: £142) overheads allocation from the charity to the subsidiary.
- The transfer under gift aid of the trading profits of Doorstep Sport Trading Ltd to the charity of £2,218 (2021: £172,362), of which £nil was outstanding at 31 March 2022.

There were no other transactions with related parties during the year ended 31 March 2022.

26. LEASE COMMITMENTS

	Land and buildings		Other	
	2022 £	2021 £	2022 £	2021 £
Minimum lease payments due:				
Within one year	41,162	44,762	-	-
Between two and five years	163,978	13,665	-	-
In over five years	10,249	-	-	-
	215,389	58,427	-	-

Lease payments recognised as an expense in the year amounted to £46,610 (2021: £60,773).

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27. CASH FLOWS FROM INVESTING ACTIVITIES

	Group	Group	Charity	Charity
	2022	2021	2022	2021
	£	£	£	£
Returns on investments and servicing of finance	1,526	328	1,526	328
Purchase of tangible fixed assets	(18,767)	(5,589)	(18,767)	(5,589)
Proceeds from the sale of tangible fixed assets	145	-	145	-
	<u>(17,096)</u>	<u>(5,261)</u>	<u>(17,096)</u>	<u>(5,261)</u>

28. CASH FLOWS FROM INVESTING ACTIVITIES

	Group	Group	Charity	Charity
	2022	2021	2022	2021
	£	£	£	£
Net borrowing from bank loan	-	50,000	-	50,000
	<u>-</u>	<u>50,000</u>	<u>-</u>	<u>50,000</u>

29. COMPANY LIMITED BY GUARANTEE

StreetGames UK is a company limited by guarantee and accordingly does not have a share capital.

Every member of the company undertakes to contribute such amount as may be required, not exceeding £1, to the assets of the charitable company in the event of it being wound up while he or she is a member, or within one year after he or she ceases to be a member.

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30. STATEMENT OF FINANCIAL ACTIVITIES – PRIOR YEAR

	Unrestricted Funds 2021 £	Restricted Funds 2021 £	Total Funds 2021 £	Total Funds 2020 £
INCOME				
Donations and legacies	109,071	-	109,071	48,599
Other trading activities	217,118	-	217,118	445,520
Investment income	328	-	328	2,249
Charitable activities	-	5,924,806	5,924,806	7,037,734
TOTAL INCOME	<u>326,517</u>	<u>5,924,806</u>	<u>6,251,323</u>	<u>7,534,102</u>
RESOURCES EXPENDED				
Bid writing and raising funds	11,555	215,721	227,276	338,945
Trading activities	155,440	-	155,440	384,297
Charitable activities	(1,330)	5,565,610	5,564,280	6,212,465
TOTAL RESOURCES EXPENDED	<u>165,665</u>	<u>5,781,331</u>	<u>5,946,996</u>	<u>6,935,707</u>
NET INCOMING RESOURCES BEFORE TRANSFERS	160,852	143,475	304,327	598,395
Transfers	(8,014)	8,014	-	-
NET MOVEMENT IN FUNDS	<u>152,838</u>	<u>151,489</u>	<u>304,327</u>	598,395
TOTAL FUNDS AT 1 APRIL 2019	846,511	1,096,254	1,942,765	1,344,370
TOTAL FUNDS AT 31 MARCH 2020	<u>999,349</u>	<u>1,247,743</u>	<u>2,247,092</u>	<u>1,942,765</u>

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31.1 RESOURCES EXPENDED – PRIOR YEAR

	Unrestricted Funds			Restricted		Total Funds 2020 £
	Fundraising	Trading Activities	Total	Fundraising	Total Funds	
	2021 £	2021 £	2021	2021 £	2021 £	
Direct expenditure						
- Staff costs	7,808	50,957	58,765	202,283	261,048	377,176
- Travel & Subsistence	-	-	-	-	-	57,542
- Other Project Costs	-	73,949	73,949	355	74,304	146,789
- Premises & Office Costs	-	2,219	2,219	480	2,699	9,643
- PR & Marketing	-	-	-	-	-	1,526
Support costs						
- Central staff costs	1,449	18,566	20,015	8,662	28,677	83,179
- Central travel costs	-	10	10	5	15	3,038
- Premises & office costs	1,983	8,823	10,806	2,540	13,346	35,917
- PR & marketing	182	467	649	699	1,348	2,961
- Staff recruitment/training	133	449	582	697	1,279	5,471
	<u>11,555</u>	<u>155,440</u>	<u>166,995</u>	<u>215,721</u>	<u>382,716</u>	<u>723,242</u>

b. Charitable Activities

	Unrestricted Doorstep Sport 2021 £	Total Funds 2021 £	Total Funds 2020 £	
	Direct Costs			
	- Staff costs	-	-	2,227
- Travel & Subsistence	-	-	1,805	
- Other Project Costs	(1,497)	(1,497)	22,010	
- Premises & Office Costs	167	167	32,464	
- PR & Marketing	-	-	1,604	
Support Costs				
- Central staff costs	-	-	3,649	
- Central travel	-	-	-	
- Premises & office costs	-	-	649	
- PR & marketing	-	-	131	
	<u>(1,330)</u>	<u>(1,330)</u>	<u>64,539</u>	

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31.2 RESTRICTED FUNDS – PRIOR YEAR

	Doorstep Sport £	Work Readiness & Apprenticeship Programmes £	Widening Participation £	Health £	Community Safety £	Holiday Programmes £	Governance £	Total 2021 £	Total 2020 £	
Costs Related Directly to Activities										
Staff Costs	1,129,853	49,788	93,091	71,687	202,230	135,076	30,028	1,711,753	1,864,905	
Regional Network Support	211,498	160	33,616	44,677	65,881	38,447	-	394,279	447,247	
Travel & Subsistence	686	669	-	810	334	7,134	155	9,788	241,421	
Grants to Delivery Organisations	842,712	-	11,600	179,174	210,961	963,866	-	2,208,313	2,041,788	
Other Project Costs	108,278	56,204	13,703	8,501	(18,938)	143,131	3,996	314,875	471,478	
Premises & Office Costs	23,175	1,846	7,736	4,826	5,862	38,547	-	81,992	94,436	
PR & Marketing	12,000	-	1,000	-	0	-	-	13,000	53,162	
Research Work	18,266	-	1,800	-	20,100	-	-	40,166	99,697	
Monitoring & Evaluation	54,680	-	1,000	3,300	12,600	-	-	71,580	50,797	
Trustee Recruitment & Devt	-	-	-	-	-	-	-	-	5,718	
Audit Fees	-	-	-	-	-	-	20,940	20,940	15,440	
	2,401,148	108,667	163,546	312,975	499,030	1,326,201	55,119	4,866,686	5,386,089	
Support Costs										
Central Staff Costs	Time	205,979	45,725	22,728	22,728	39,711	93,368	13,694	443,933	441,916
Central Travel & Subsistence	Time	326	49	25	25	25	25	5	480	40,363
Premises & Office Costs	Staff	116,290	17,078	12,831	9,132	21,130	21,130	2,132	199,723	200,203
PR & Marketing	Activity	21,382	1,749	1,749	1,749	3,497	3,497	-	33,623	29,813
Staff Recruitment & Devt	Staff	13,264	1,122	1,169	1,122	2,244	2,244	-	21,165	49,542
		357,241	65,723	38,502	34,756	66,607	120,264	15,831	698,924	761,837
		2,758,389	174,390	202,048	347,731	565,637	1,446,465	70,950	5,565,610	6,147,926

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32. SUPPORT COSTS – PRIOR YEAR

Restricted		Fundraising £	Doorstep Sport £	Work	Widening Participation £	Health £	Community Safety £	Holiday Programmes £	Governance £	Restricted	Restricted
				Readiness& Apprenticeship Programmes £						Total 2021 £	Total 2020 £
Support costs have been allocated to activities as follows:											
Central Staff Costs	Time	8,662	205,979	45,725	22,728	22,728	39,711	93,368	13,694	452,595	453,211
Central Travel & Subsistence	Time	5	326	49	25	25	25	25	5	485	40,797
Premises & Office Costs	Staff	2,540	116,290	17,078	12,831	9,132	21,130	21,130	2,132	202,263	203,499
PR & Marketing	Activity	699	21,382	1,749	1,749	1,749	3,497	3,497	-	34,322	30,471
Staff Recruitment & Devt.	Staff	697	13,264	1,122	1,169	1,122	2,244	2,244	-	21,862	51,162
Total support costs		12,603	357,241	65,723	38,502	34,756	66,607	120,264	15,831	711,527	779,140
Unrestricted		Fundraising £	Doorstep Sport £	Trading Activities £	Unrestricted Total 2021 £	Unrestricted Total 2020 £			Total 2021 £	Total 2020 £	
Support costs have been allocated to activities as follows:											
Central Staff Costs	Time	1,449	-	18,566	20,015	75,533			472,610	528,744	
Central Travel & Subsistence	Time	-	-	10	10	2,604			495	43,401	
Premises & Office Costs	Staff	1,983	-	8,823	10,806	33,270			213,069	236,769	
PR & Marketing	Activity	182	-	467	649	2,434			34,971	32,905	
Staff Recruitment & Development	Staff	133	-	449	582	3,851			22,444	55,013	
Total support costs		3,747	-	28,315	32,062	117,692			743,589	896,832	



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